

**From:** [Kenneth Chen](#)  
**To:** [Michael Kainu](#); ["Avinash Bhati"](#)  
**Subject:** RE: Missing USDC Cases  
**Date:** Friday, November 16, 2018 12:24:00 PM  
**Attachments:** [image001.png](#)

Hi, Avi

The datasets set to you back in March for the missing 600 DC cases are not flattened. They are individual tables. The file Mike attached is the flattened dataset.

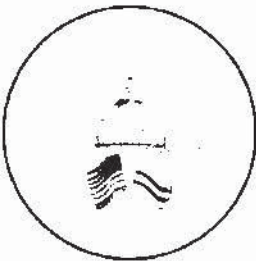
ken

**From:** Michael Kainu  
**Sent:** Friday, November 16, 2018 12:23 PM  
**To:** 'Avinash Bhati' <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Missing USDC Cases

Avi,

Ken indicated he had sent you a list of 660 missing USDC cases back in March that was flattened and not in the same format as the original data set. Are you able to incorporate these into the analysis you just completed? That may explain why there was such a low number of total cases from the analysis shared today.

THE UNITED STATES OF AMERICA  
OFFICE OF THE ATTORNEY GENERAL  
DEPARTMENT OF JUSTICE  
WASHINGTON, DC 20530  
202-551-7000  
www.justice.gov



**This message (including any attachments) is intended only for the use of the individual or entity to which it is addressed and may contain information that is non-public, proprietary, privileged, confidential, or otherwise exempt from disclosure under applicable law. If you are not the intended recipient, you are hereby notified that any use, dissemination, distribution, or copying of this communication is strictly prohibited. If you have received this communication in error, please call 202-550-3816 and (i) destroy this message if a facsimile or (ii) delete this message immediately if this is an electronic communication.**



**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Cc:** [Demond Tigs](#); [Kenneth Chen](#)  
**Subject:** Re: NAPSA workshop  
**Date:** Friday, February 9, 2018 10:12:01 PM

(b)(5); (b)(6); (b)(7)(C)

On Feb 9, 2018, at 9:40 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

(b)(4); (b)(5)

[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

<NAPSA 2018 Conference Workshop Proposals 012918.pdf>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: New Time Proposed: Risk Assessment Follow-up  
**Date:** Thursday, December 7, 2017 7:55:00 AM

I think Laura as the originator has to actually accept the new proposed time and send the update to the initial meeting request.

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Thursday, December 07, 2017 7:51 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: New Time Proposed: Risk Assessment Follow-up

Mike: The invite still says 1pm (on my computer).

Avi Bhati, PhD  
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North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Dec 7, 2017, at 6:55 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

<Mail Attachment.ics>



**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Cc:** [Hala Maktabi](#); [Sharon Banks](#)  
**Subject:** RE: Number to call into ...  
**Date:** Monday, March 25, 2019 2:00:19 PM

1-888-585-9008

Conf Room 996-030-147

I have already activated the line as the host.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Monday, March 25, 2019 1:59 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>; Sharon Banks <[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)>  
**Subject:** Number to call into ...

Hi all - I just realized I don't have a number to call into. Can someone send me a number OR you can call me on my cell (below).

Talk soon. Thanks.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)

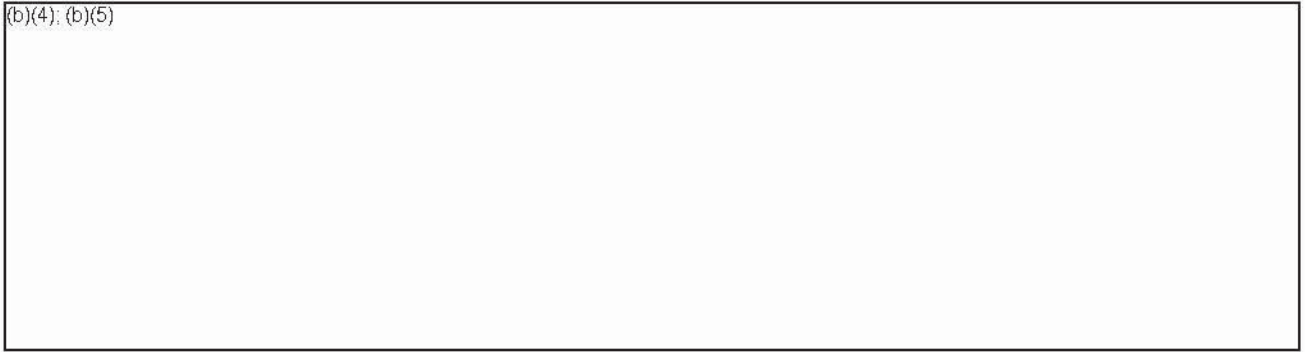
**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Cc:** [Hala Maktabi](#); [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: Old vs Interim36 vs Final42 models  
**Date:** Monday, October 1, 2018 7:31:53 AM  
**Attachments:** [Old\\_New\\_ModelPredictors.xlsx](#)  
[ATT00001.htm](#)

Thanks Avi.

I will share this explanation with our PSA Execs when I recap the meeting I had with them last week.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Friday, September 28, 2018 10:54 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Old vs Interim36 vs Final42 models

(b)(4); (b)(5)



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[www.maxarth.com](http://www.maxarth.com)

**From:** [Michael Kainu](#)  
**To:** "Avinash Bhati"  
**Subject:** RE: Outstanding invoice  
**Date:** Monday, May 14, 2018 10:34:25 AM

Great, thanks for the update. See you Thursday.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Monday, May 14, 2018 10:33 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Outstanding invoice

I should have waited one more day before reaching out. It came through this morning.

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[www.maxarth.com](http://www.maxarth.com)

On May 13, 2018, at 5:02 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

I just got it to sign off on during the middle of this past week. You should receive it shortly. If memory serves me correct it was due 5/18.

On May 13, 2018, at 3:46 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Hi Mike:

Was looking through my books and it appears the last invoice has not cleared. It was invoice # DCPSA03-006 for \$20K dated April 19, 2018. Typically PSA invoices clear in about 15 days. Any idea what the hang up might be. Thanks.

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[www.maxarth.com](http://www.maxarth.com)

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Outstanding invoice  
**Date:** Sunday, May 13, 2018 5:02:36 PM

I just got it to sign off on during the middle of this past week. You should receive it shortly. If memory serves me correct it was due 5/18.

On May 13, 2018, at 3:46 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

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[www.maxarth.com](http://www.maxarth.com)

**From:** [Avinash Bhati](#)  
**To:** [Hala Maktabi](#)  
**Cc:** [Michael Kainu](#)  
**Subject:** Re: overview of revalidated RAI  
**Date:** Monday, April 1, 2019 3:05:06 PM

Hi Hala/Mike:

Sure. As of now, I'm available both of those dates.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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[www.maxarth.com](http://www.maxarth.com)

On Apr 1, 2019, at 1:44 PM, Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)> wrote:

Dear Avi,

Hope your week is off to a great start! We have a new executive, Jasper Ormond, who would like a briefing of the revalidated RAI, are you available on either 17<sup>th</sup> or 24<sup>th</sup> for a 1 hour overview of the revalidated RAI model and how it performs better than the old model?

Thank you and wishes for a great afternoon,  
Hala

**Hala Maktabi, PhD, MPH**

Director, Office of Planning, Policy and Analysis (OPPA) / Agency Performance  
Improvement Officer

Office of the Director, Pretrial Services Agency for DC

Cell: (b)(6); (b)(7)(C)

Email: [Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)

<image001.png>

**This message (including any attachments) is intended only for the use of the individual or entity to which it is addressed and may contain information that is non-public, proprietary, privileged, confidential, or otherwise exempt from disclosure under applicable law. If you are not the intended recipient, you are hereby notified that any use, dissemination, distribution, or copying of this communication is strictly prohibited. If you have received this communication in error, please call 202-577-**

4226 and (i) destroy this message if a facsimile or (ii) delete this message immediately if this is an electronic communication.



**From:** [Michael Kainu](#)  
**To:** [Hala Maktabi](#); [Avinash Bhati](#); [Marvin Richardson](#); [Catherine Terry-Crusor](#); [Rodney Thomas](#); [Leslie Cooper](#); [Dennis Caravantes](#); [Wendy Miller](#); [Janeth Munoz](#); [Staci Burrough](#); [Tiffany Manley](#); [Felix Adatsi](#); [Laura DeVoi](#); [Sharon Banks](#); [Jeffrey Wright](#); [Claire J. Fay](#); [Lynn Wagner](#); [Steve Bell](#); [Jasper Ormond](#); [Tim Satterfield](#); [Joseph Nowariak](#)  
**Subject:** RE: Overview of Revalidated Risk assessment tool  
**Date:** Thursday, April 18, 2019 8:15:00 AM  
**Attachments:** [04.17.19 Meeting.docx](#)

Good morning,

Attached you will find highlights from Avi's overview of the RAI revalidation study including considerations for PSA in supervising the SSU population and conducting risk assessments for the USDC population.

Mike

-----Original Appointment-----

**From:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>

**Sent:** Tuesday, April 2, 2019 9:30 AM

**To:** Hala Maktabi; Avinash Bhati; Marvin Richardson; Catherine Terry-Crusor; Rodney Thomas; Leslie Cooper; Dennis Caravantes; Wendy Miller; Janeth Munoz; Staci Burrough; Tiffany Manley; Felix Adatsi; Michael Kainu; Laura DeVoi; Sharon Banks; Jeffrey Wright; Claire J. Fay; Lynn Wagner; Steve Bell; Jasper Ormond

**Subject:** Overview of Revalidated Risk assessment tool

**When:** Wednesday, April 17, 2019 11:00 AM-12:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Boyer

Goodmorning Taskforce,

The topic of revalidated risk-assessment has come up several times during our Taskforce meetings. While it is not directly related to Risk-based supervision in the sense that the Agency undergoes this revalidation every couple years to ensure continued accuracy of the tool, we are scheduling an overview of the revalidated tool to overview the changes and improvements. Please let us know if you have any questions!

Wishes for a great afternoon,

Hala

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Overview of Revalidated Risk assessment tool  
**Date:** Thursday, April 18, 2019 9:25:00 AM

Thanks Avi, will make the changes to the SSU notes you made. With respect to the cautionary note re: USDC PTR, I know Hala has already engaged in some of those conversations with the AOUSC.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, April 18, 2019 9:05 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Overview of Revalidated Risk assessment tool

Thanks Mike - I've made a small edit in one of your bullets and added a bullet in the end. Feel free to re-circulate or regard this just as my feedback.

Thanks. btw, I was able to read in the data I picked up from Tim yesterday and, so far, things look fine. I will proceed as soon as I can and if I can get the models re-estimated (with new weights and cut-points) by this weekend, I will send them to you.

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<04.17.19 Meeting.docx>

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**Subject:** Re: Overview of Revalidated Risk assessment tool  
**Date:** Thursday, April 18, 2019 9:05:19 AM  
**Attachments:** [04.17.19 Meeting\\_V2.docx](#)  
[ATT00001.htm](#)

Thanks Mike - I've made a small edit in one of your bullets and added a bullet in the end. Feel free to re-circulate or regard this just as my feedback.

Thanks. btw, I was able to read in the data I picked up from Tim yesterday and, so far, things look fine. I will proceed as soon as I can and if I can get the models re-estimated (with new weights and cut-points) by this weekend, I will send them to you.

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**Sent:** Tuesday, April 2, 2019 9:30 AM

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Wishes for a great afternoon,  
Hala  
<04.17.19 Meeting.docx>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Hala Maktabi](#)  
**Subject:** Re: Overview of SSU trends  
**Date:** Friday, April 5, 2019 10:19:44 AM

(b)(4); (b)(5)

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[www.maxarth.com](http://www.maxarth.com)

On Apr 5, 2019, at 8:58 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Good morning,

(b)(4); (b)(5)

Thanks,  
Mike

-----Original Appointment-----

**From:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>

**Sent:** Monday, March 25, 2019 4:04 PM

**To:** Hala Maktabi; Jeffrey Wright; Janeth Munoz; Staci Burrough; Marvin Richardson; Tiffany Manley; Sharon Banks; Michael Kainu; Avinash Bhati

**Cc:** Leslie Cooper

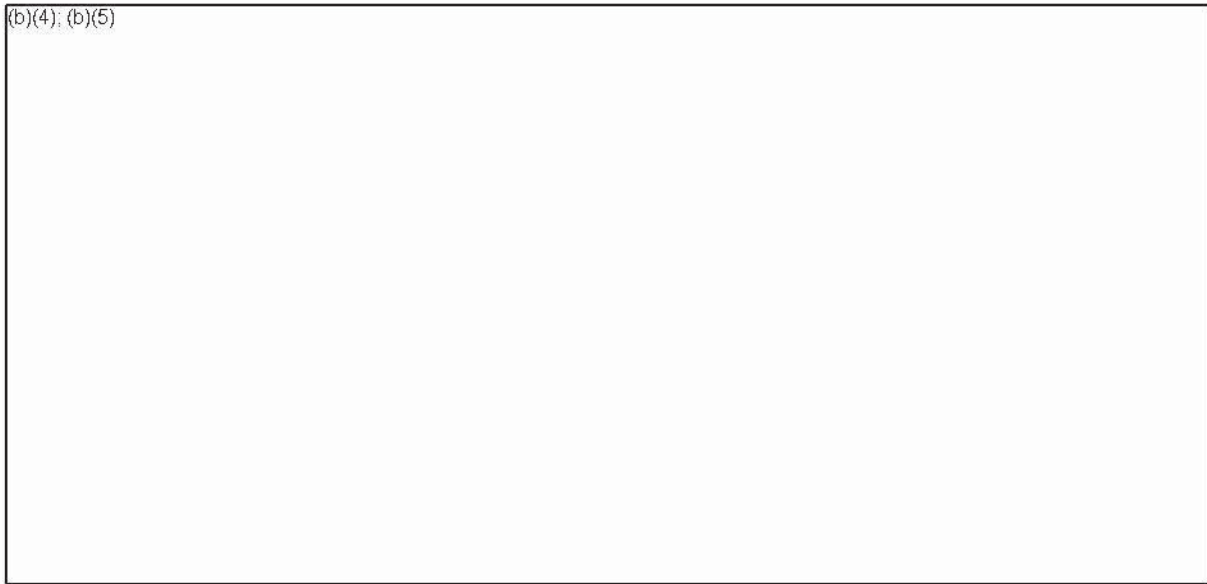
**Subject:** Overview of SSU trends

**When:** Thursday, April 4, 2019 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** Boyer Or call in [1-888-585-9008](tel:1-888-585-9008) / Conference Room: [996 030 147](tel:996-030-147)

Dear Jeff and team,

(b)(4); (b)(5)



Number: [1-888-585-9008](tel:1-888-585-9008)

Conference Room: [996 030 147](tel:996-030-147)

Organizer PIN: 8756597

<04.04.19 Meeting.docx>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Hala Maktabi](#)  
**Subject:** Re: Overview of SSU trends  
**Date:** Friday, April 5, 2019 1:02:56 PM

Hi Mike:

(b)(4); (b)(5)

Avi Bhati, PhD  
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On Apr 5, 2019, at 11:32 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Friday, April 5, 2019 10:20 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>

(b)(4); (b)(5)

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Good morning,

(b)(4); (b)(5)

Thanks,  
Mike

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**Cc:** Leslie Cooper

**Subject:** Overview of SSU trends

**When:** Thursday, April 4, 2019 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).

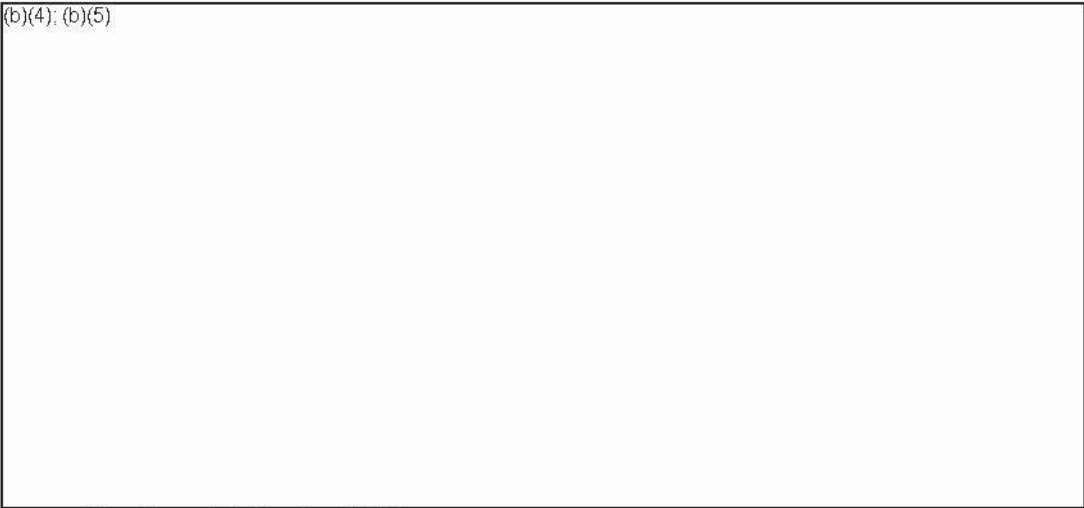
**Where:** Boyer Or call in [1-888-585-9008](tel:1-888-585-9008) / Conference Room: [996-030-1477](tel:996-030-1477)

(b)(4); (b)(5)

Briefly,



(b)(4); (b)(5)



Number: 1 888 585 9008

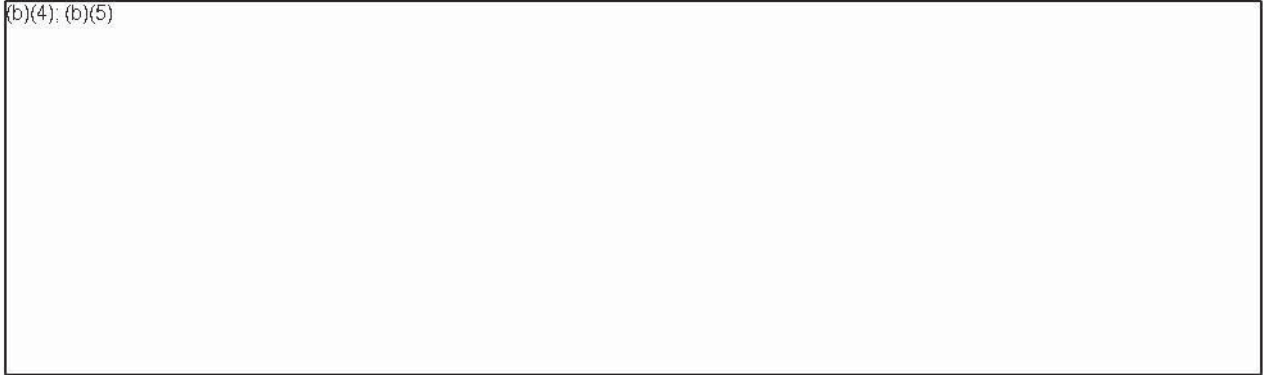
Conference Room: 996-030-147

Organizer PIN: 8756597

<04.04.19 Meeting.docx>

**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Cc:** [Hala Maktabi](#)  
**Subject:** RE: Overview of SSU trends  
**Date:** Friday, April 5, 2019 11:32:47 AM

(b)(4); (b)(5)



**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Friday, April 5, 2019 10:20 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>  
**Subject:** Re: Overview of SSU trends

(b)(4); (b)(5)



(b)(4); (b)(5)

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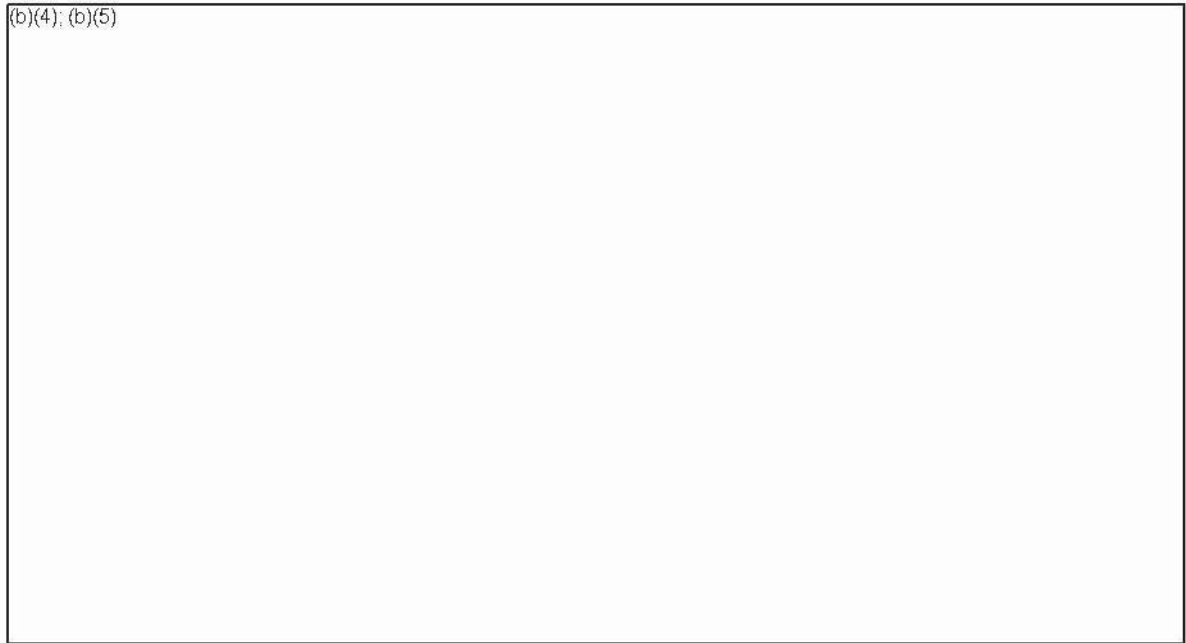
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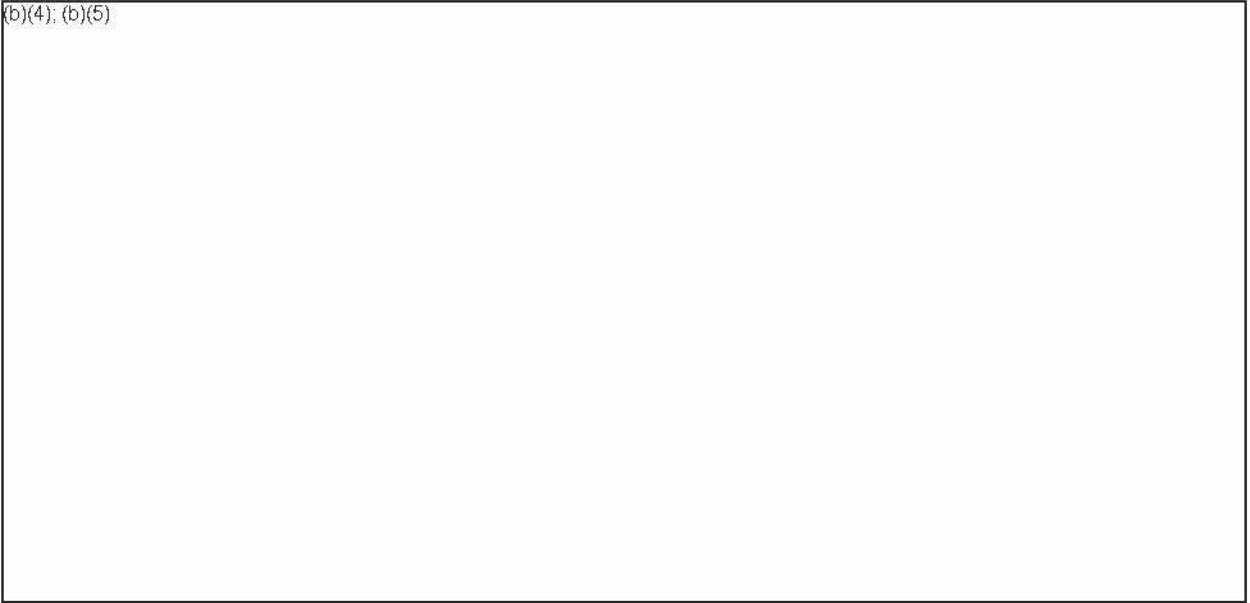
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**Subject:** Re: Overview of SSU trends  
**Date:** Friday, April 5, 2019 1:02:56 PM

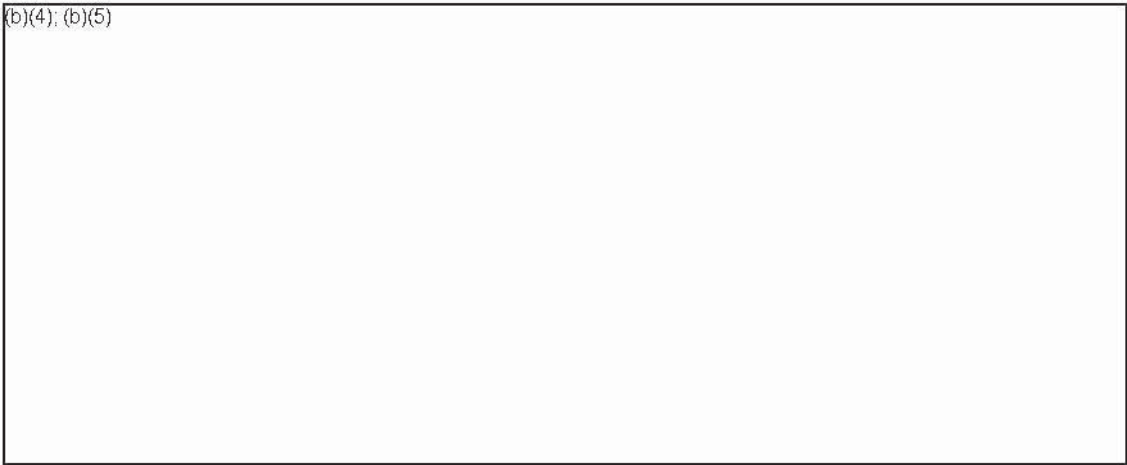
(b)(4); (b)(5)



Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Apr 5, 2019, at 11:32 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Friday, April 5, 2019 10:20 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>

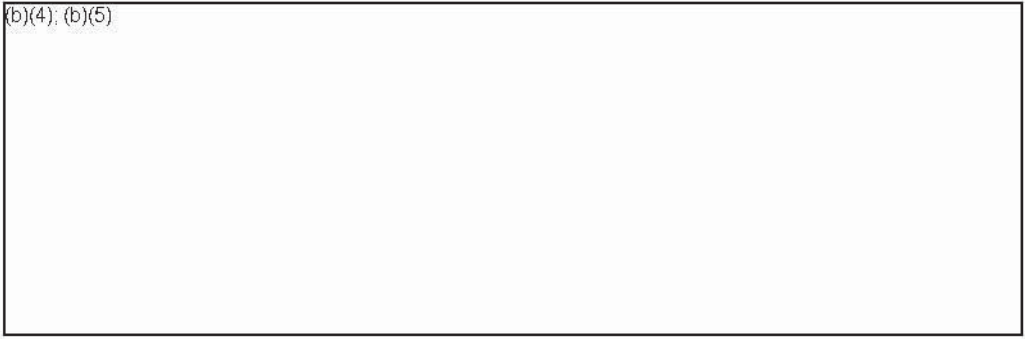
(b)(4); (b)(5)

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North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Apr 5, 2019, at 8:58 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Good morning,

(b)(4); (b)(5)



-----Original Appointment-----

**From:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>

**Sent:** Monday, March 25, 2019 4:04 PM

**To:** Hala Maktabi; Jeffrey Wright; Janeth Munoz; Staci Burrough; Marvin Richardson; Tiffany Manley; Sharon Banks; Michael Kainu; Avinash Bhati

**Cc:** Leslie Cooper

**Subject:** Overview of SSU trends

**When:** Thursday, April 4, 2019 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).


**Where:** Boyer Or call in [1-888-585-9008](tel:1-888-585-9008) / Conference Room: [996-030-1477](tel:996-030-1477)

Dear Jeff and team,

In an earlier meeting, you asked whether SSU should be treated differently with respect to risk assessment and/or RBS supervision. Following up, OPPA/Avi ran an analysis comparing SSU to non-SSU distributions of risk and pretrial misconduct.

Briefly,

(b)(4); (b)(5)



Number: 1 888 585 9008

Conference Room: 996-030-147

Organizer PIN: 8756597

<04.04.19 Meeting.docx>

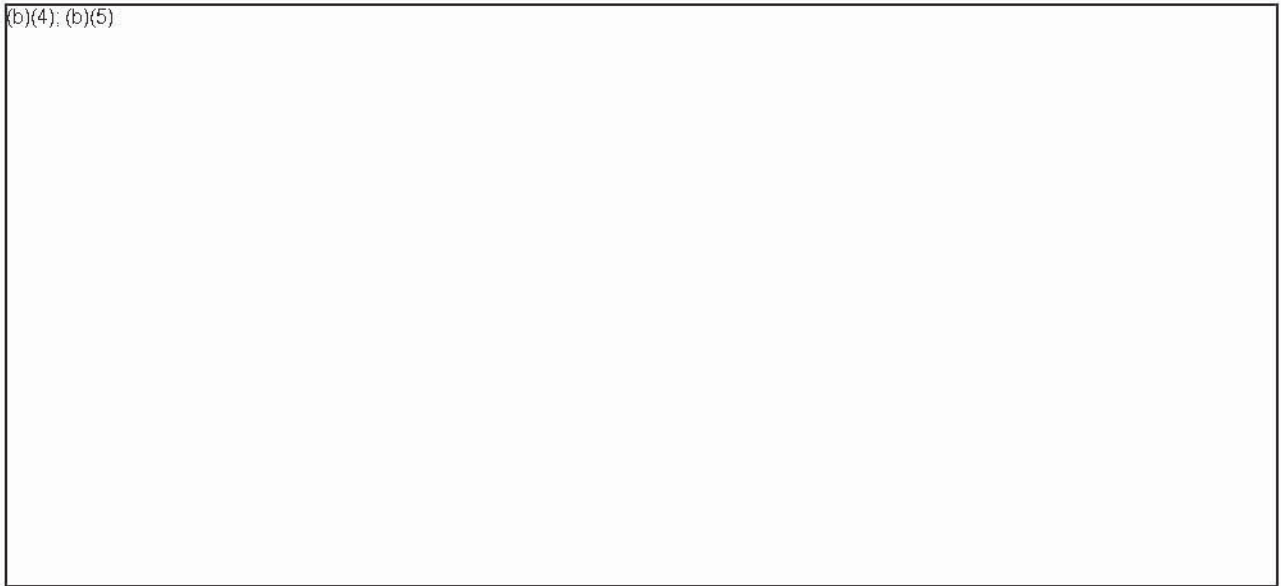


**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Phone and In-Person Reporting additional analysis  
**Date:** Thursday, December 20, 2018 10:55:00 AM

Thanks Avi. Have it saved. See you in a while.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, December 20, 2018 10:13 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Phone and In-Person Reporting additional analysis

(b)(4); (b)(5)



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[www.maxarth.com](http://www.maxarth.com)

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Power Point for tomorrow  
**Date:** Wednesday, February 21, 2018 7:08:05 PM

Thanks Avi. Just forwarded them now and will take a look later or first thing in the morning.

> On Feb 21, 2018, at 6:36 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

>

> Good Evening Mike:

(b)(4); (b)(5)

> See you tomorrow.

>

> Avi Bhati, PhD

> [abhati@maxarth.com](mailto:abhati@maxarth.com) <<mailto:abhati@maxarth.com>>

> (301) 873-1898

> Maxarth LLC

> 12215 Fellowship Lane,

> North Potomac, MD 20878

> [www.maxarth.com](http://www.maxarth.com)

> <RAI\_Presentation20180222.pptx>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Power Point for tomorrow  
**Date:** Wednesday, February 21, 2018 10:33:33 PM

Sounds good. I booked the conference room beginning at 2:00 so we can work in there as needed.

On Feb 21, 2018, at 7:18 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Great - thanks. I will plan it safe and be there by 2pm. I'll be off of my laptop after mid-morning so if you need to communicate phone/text will work better. See you tomorrow.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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On Feb 21, 2018, at 7:08 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Thanks Avi. Just forwarded them now and will take a look later or first thing in the morning.

On Feb 21, 2018, at 6:36 PM, Avinash Bhati  
<[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Good Evening Mike:

Please find attached the power point I have put together for the presentation tomorrow. I will plan to be there a little before 2pm so if we need to go over anything we can. I will bring my laptop so I can modify the slides if we need to. Please forward to Hala/D/Ken as you see fit.

See you tomorrow.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com) <<mailto:abhati@maxarth.com>>  
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<RAI\_Presentation20180222.pptx>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Predictive Bias/Social Responsibility Report  
**Date:** Monday, June 10, 2019 4:11:00 PM

Great, thanks so much Avi!

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Monday, June 10, 2019 2:48 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Predictive Bias/Social Responsibility Report

Sure - I can make many of the edits and transfer to an editable format (MS word) and you guys can then edit as you see fit.

I will get you the revised report by the end of the week.

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On Jun 10, 2019, at 2:23 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Followed up on our end, and I was informed Leslie had asked about the report and I was asked to see if we could get it by the end of the week. She also requested an editable draft to allow for changes she may want to make. Are you able to transfer the text to an editable draft (and we could make the updates if your schedule does not allow)?

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Monday, June 10, 2019 1:31 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Predictive Bias/Social Responsibility Report

Hi Mike:

The report was written in a text compiling software not MS word so I will make the recommended changes and send you back a revised report in pdf format.

What is your timeline on this - most of the edits are pretty straightforward so I should be able to do this easily. Unfortunately, I'm in the middle of final analysis on another project right now. Can I get you the revised report by the end of the

month?

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On Jun 10, 2019, at 11:10 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

<RAI Predictive Bias Report 05.06.19\_EAA\_comments.pdf>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Predictive Bias/Social Responsibility Report  
**Date:** Monday, June 10, 2019 2:23:00 PM

Followed up on our end, and I was informed Leslie had asked about the report and I was asked to see if we could get it by the end of the week. She also requested an editable draft to allow for changes she may want to make. Are you able to transfer the text to an editable draft (and we could make the updates if your schedule does not allow)?

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<RAI Predictive Bias Report 05.06.19\_EAA\_comments.pdf>



**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Predictive Bias/Social Responsibility Report  
**Date:** Monday, June 10, 2019 1:34:00 PM

Thanks Avi. Let me follow up and see how soon we need it back.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Monday, June 10, 2019 1:31 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Predictive Bias/Social Responsibility Report

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<RAI Predictive Bias Report 05.06.19\_EAA\_comments.pdf>



**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Subject:** Re: Predictive Bias/Social Responsibility Report  
**Date:** Thursday, June 13, 2019 12:52:48 PM  
**Attachments:** [PredictiveBiasReport2019.docx](#)  
[ATT00001.htm](#)

Hi Mike:

Please find attached an editable version of the predictive bias report. I have also made all the edits recommended by Emmanuel.

Take care.

Avi Bhati, PhD  
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On Jun 10, 2019, at 4:11 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Great, thanks so much Avil

**From:** Avinash Bhati <[abhathi@maxarth.com](mailto:abhathi@maxarth.com)>  
**Sent:** Monday, June 10, 2019 2:48 PM  
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**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
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<RAI Predictive Bias Report  
05.06.19\_EAA\_comments.pdf>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Predictive Bias/Social Responsibility Report  
**Date:** Thursday, June 13, 2019 1:25:00 PM

Great, thank you very much Avi!

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, June 13, 2019 12:50 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Predictive Bias/Social Responsibility Report

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**Sent:** Monday, June 10, 2019 1:31 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
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On Jun 10, 2019, at 11:10 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

<RAI Predictive Bias Report  
05.06.19\_EAA\_comments.pdf>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Preparing for the shut down  
**Date:** Friday, January 19, 2018 1:02:39 PM

Sure. I am off so let me log in real quick and loop this in with our Finance folks. Gimme a few minutes

On Jan 19, 2018, at 1:00 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Hi Mike:

Can you get a quick response from the contracting office about Maxarth's outstanding payment in the event of a shut down later tonight. I know from past experience that contractors cannot incur new expenses during a shut down. But will Maxarth get payed for the invoice submitted on January 10 in case of a shut down? Just need some guidance for planning purposes. Thanks.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)



**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Presentation for today's meeting  
**Date:** Thursday, May 17, 2018 9:30:00 AM

Thanks Avi. Just saved it but won't have much time to review it as I am in meetings from now until pretty much the time you arrive. See you in a few hours or so.

**From:** Avinash Bhati <[avibhati@gmail.com](mailto:avibhati@gmail.com)>  
**Sent:** Thursday, May 17, 2018 9:19 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Presentation for today's meeting

Mike:

My apologies for the delay. Attached is the presentation for today's meeting. I'll bring it with me on a drive as well in case you don't get the chance to load it.

Thanks - see you this afternoon.

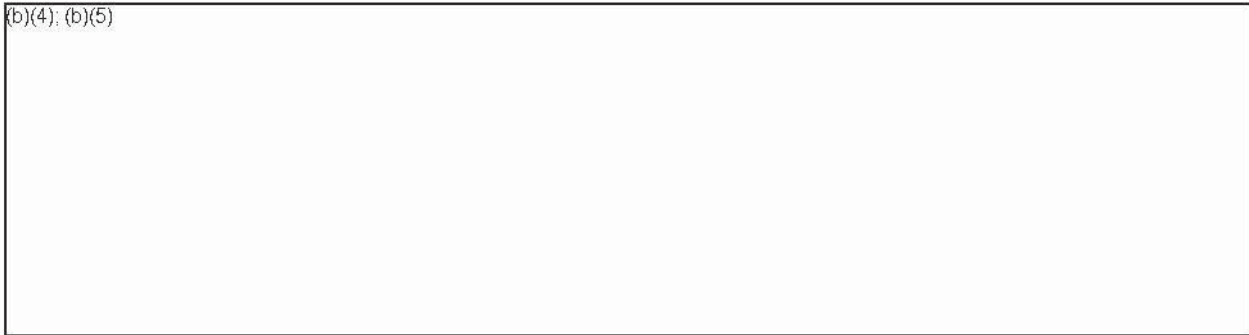
Avi Bhati, PhD  
President Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Presentation  
**Date:** Thursday, August 2, 2018 7:08:00 AM

Thanks Avi.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, August 2, 2018 7:00 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation


(b)(4); (b)(5)



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[www.maxarth.com](http://www.maxarth.com)

On Aug 2, 2018, at 6:45 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, August 2, 2018 6:38 AM

**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>

**Subject:** Re: Presentation

Thanks - got it.

btw., can I get another 1/2 day for the report. Need up to tomorrow morning to get the final report to you. Hope that still works.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)

On Aug 2, 2018, at 6:30 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Just sent the invite but Wednesday 8/29 at 1:30 up at 1025 F Street

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, August 1, 2018 3:53 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation

That sounds like a plan.

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[www.maxarth.com](http://www.maxarth.com)

On Aug 1, 2018, at 2:56 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

OK, thanks. Right now I am eyeballing the afternoon of the 29<sup>th</sup>.

Once we have the report, maybe I can schedule a meeting for the week I return from vacation at which time we can discuss how to implement in advance of the presentation.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>



**Sent:** Wednesday, August 1, 2018 2:49 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation

Sure - I can do it any day the week of 27th.

Re implementation - I wouldn't wait that late for the implementation work. As soon as I get you the final report, am happy to start meeting with Ken and others to get the implementation support started.

Avi Bhati, PhD  
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On Aug 1, 2018, at 12:47 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Just found out from Hala I need to reschedule the presentation from the 16<sup>th</sup> to the last week in August as she will not be here. Any date work or not work the week of August 27th for you? I haven't even started to look at calendars on our end (i.e. Leslie, Cathy and Mike) to see what works.

Also, what does this do implementation since the contract is supposed to be completed by 9/6/18?

Dr. Avi Bhati  
Office of Planning, Research, and Policy  
Department of Health and Human Services  
1200 Pennsylvania Avenue, NE  
Washington, DC 20002  
202-696-5200

<image001.png>

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**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Presentation  
**Date:** Thursday, August 2, 2018 6:45:00 AM

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, August 2, 2018 6:38 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation

Thanks - got it.

btw., can I get another 1/2 day for the report. Need up to tomorrow morning to get the final report to you. Hope that still works.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Aug 2, 2018, at 6:30 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Just sent the invite but Wednesday 8/29 at 1:30 up at 1025 F Street

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, August 1, 2018 3:53 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation

That sounds like a plan.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)

On Aug 1, 2018, at 2:56 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

OK, thanks. Right now I am eyeballing the afternoon of the 29<sup>th</sup>.

Once we have the report, maybe I can schedule a meeting for the week I return from vacation at which time we can discuss how to implement in advance of the presentation.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, August 1, 2018 2:49 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation

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North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

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01/16/2018, 10:10 AM  
Video of Training Video - 01/16/2018 10:10 AM  
The video of the training video for the 01/16/2018 10:10 AM  
01/16/2018 10:10 AM  
01/16/2018 10:10 AM  
01/16/2018 10:10 AM

<image001.png>

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**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Presentation  
**Date:** Thursday, August 2, 2018 6:30:00 AM

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Michael Kainu  
Officer of the and Polymorphic Security  
The National Services Agency for the District of Columbia  
and National Security Agency  
Washington, DC 20535  
Phone: 202-550-3816

<image001.png>

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**From:** Michael Kainu  
**To:** Avinash Bhati  
**Subject:** RE: Presentation  
**Date:** Wednesday, August 1, 2018 2:56:00 PM

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**From:** Avinash Bhati <abhati@maxarth.com>  
**Sent:** Wednesday, August 1, 2018 2:49 PM  
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Michael Kainu  
Office of Planning, Policy and Management  
U.S. Department of Health and Human Services  
1000 Independence Avenue, SW  
Washington, DC 20462  
Phone: (202) 205-2099  
Fax: (202) 205-2098  
Email: [Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)

<image001.png>



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**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: Presentation  
**Date:** Thursday, August 2, 2018 7:12:00 AM

In the event the 16<sup>th</sup> doesn't work on our end, are there any dates that are NOT good for you the week of the 13<sup>th</sup>?

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, August 2, 2018 7:00 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: Presentation

Thanks Mike - I appreciate it. I'll send the report to the team by cob tomorrow.

Sure - meeting re implementation on 8/16 works for me.

More than happy to help if we need to wrap up loose ends after 9/6. My preference is to not file an extension. We should have a fairly good sense of what the loose ends are by the time I make the presentation on 8/29. If we meet on 8/16, that gives us a full 2 weeks of implementation help before 8/29.

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[www.maxarth.com](http://www.maxarth.com)

On Aug 2, 2018, at 6:45 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

That should work. I will already be on leave so can I ask a favor? I am going to send a message to the team (Hala, D and Ken) to let them know the report is coming by c.o.b tomorrow. Could you just send the report to everyone included on that e-mail?

I will set up a time for us to meet to review the report/discuss implementation when I am back (maybe the 16<sup>th</sup> since we had already planned to meet that day for the presentation, although I don't think Hala will be here but we may be able to proceed in that meeting without her?)

How much flexibility to do have if there any outstanding issues or questions beyond the contract end date (9/6)? I know it is a fixed price contract but do we need to file a request for an extension if needed or just carry on until loose ends are tied up?

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>

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W. D. K. L. L. L. L.  
Office of the Director, Policy and Planning  
U.S. Department of Health and Human Services  
Washington, DC 20492  
202-201-2000  
www.hhs.gov

<image001.png>

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**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: PSA Executives Presentation Notes/Action Items 2.22.18  
**Date:** Monday, February 26, 2018 6:22:25 PM

Great, thanks Avi. Ken will be joining us by phone but saved the additional files for me to get for you tomorrow. We can do it from the overflow office that has a desktop computer at the end of the meeting.

On Feb 26, 2018, at 6:00 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Mike:

For tomorrow discussion - here's what is included in the 70 item model and the 36 item model.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 10:57 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

I had a feeling you wouldn't be able to which is why I usually just e-mail them and use that thread as a back and forth as needed. Thanks for being my guinea pig to confirm you couldn't open.

**From:** Avinash Bhati [<mailto:abhati@maxarth.com>]  
**Sent:** Friday, February 23, 2018 10:56 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: PSA Executives Presentation Notes/Action Items 2.22.18

Hi Mike:

Thanks for sending this along. Can you email me the document separately - I don't have access to the shared folder at PSA.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 10:08 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Thanks again for coming in to share your initial findings and different talking points with our PSA executives yesterday, Avi. I think it really brought the re-validation effort to life and gave PSA something to really consider as we move forward. Here you will find yesterday's Meeting Notes/Action Items for us to follow up on next week as we move forward in closing out Task 1 and progressing on to the following two tasks. A couple of these are carryovers from our meeting on Tuesday (2/20/18) that I wanted to combine here so they were all in the same place.

UNITED STATES  
Office of Learning Policy and Innovation  
1000 Independence Avenue, NE  
Washington, DC 20002  
(202) 550-3816  
<http://www.epic.org>

<image001.png>

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<02.22.18 Meeting.docx>

<Modes\_70item36item.xlsx>

**From:** Michael Kainu  
**To:** "Avinash Bhati"  
**Subject:** RE: PSA Executives Presentation Notes/Action Items 2.22.18  
**Date:** Friday, February 23, 2018 10:57:21 AM  
**Attachments:** 02.22.18 Meeting.docx

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**From:** Avinash Bhati [mailto:abhati@maxarth.com]  
**Sent:** Friday, February 23, 2018 10:56 AM  
**To:** Michael Kainu <Michael.Kainu@psa.gov>  
**Subject:** Re: PSA Executives Presentation Notes/Action Items 2.22.18

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Michael Kainu  
Office of Planning, Policy, and Program Development  
U.S. Department of Homeland Security  
1000 Pennsylvania Avenue, NW  
Washington, DC 20535  
Phone: (202) 278-6000  
Email: [Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)



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**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Subject:** Re: PSA Executives Presentation Notes/Action Items 2.22.18  
**Date:** Monday, February 26, 2018 6:00:24 PM  
**Attachments:** [Modes\\_70item36item.xlsx](#)  
[ATT00001.htm](#)

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Michael K. Lerner  
Office of the Inspector General, Health Services  
The Health Services Agency for the District of Columbia  
600 Maryland Avenue, NE  
Washington, DC 20002  
Tel: 202-550-3816

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<02.22.18 Meeting.docx>

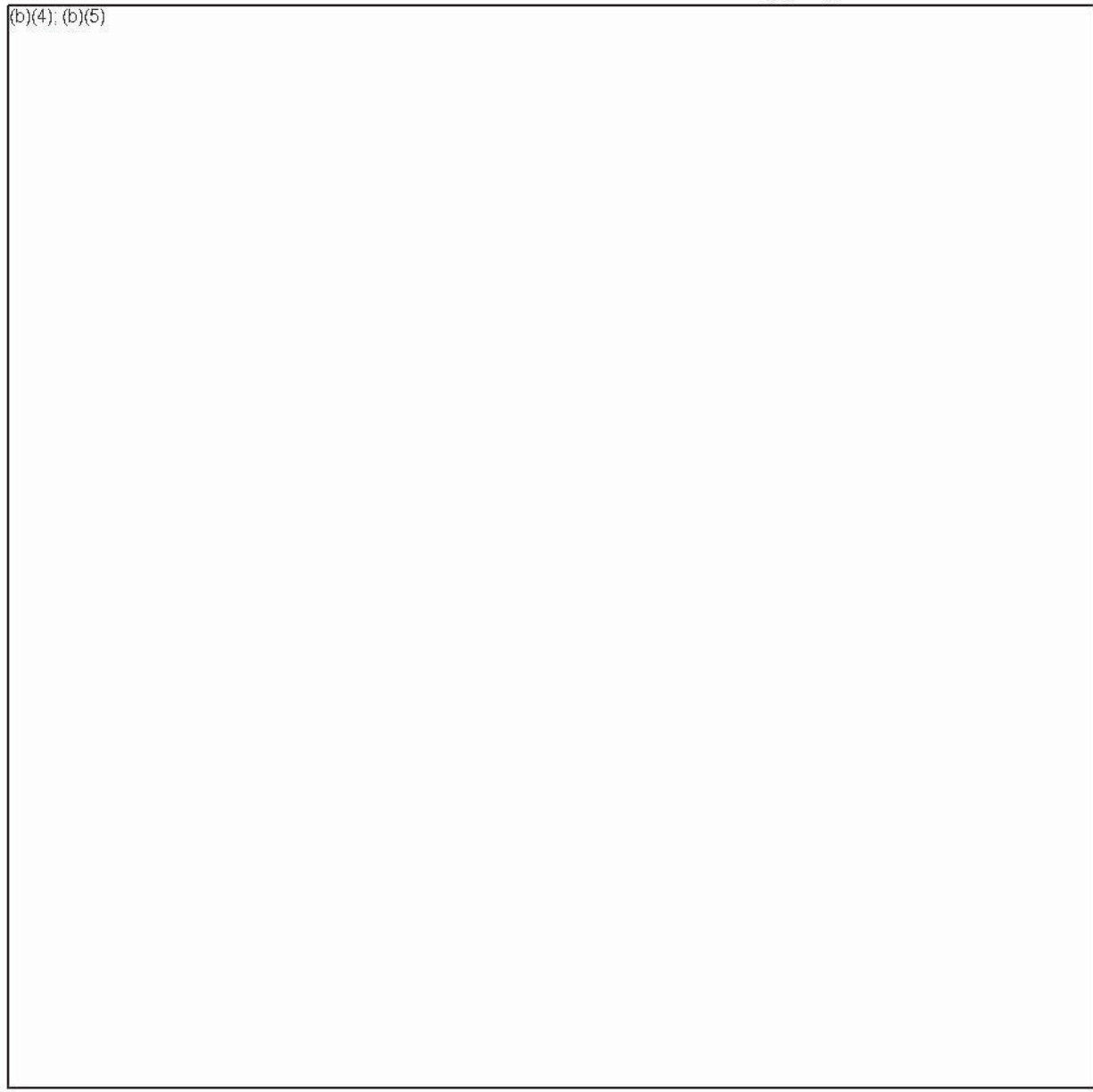
**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Hala Maktabi](#); [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: PSA Revised Risk Assessment Instrument (RAI)  
**Date:** Tuesday, October 30, 2018 3:19:14 PM

Thanks Mike.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Oct 30, 2018, at 1:39 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



(b)(4); (b)(5)

U.S. District Court  
Office of Clerk, Judge, and Staff  
Federal Services, provide the best of service, the  
our business center, the  
Theodore, a man  
the business of

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**To:** [Michael Kainu](#)  
**Cc:** [Hala Maktabi](#); [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: PSA Revised Risk Assessment Instrument (RAI)  
**Date:** Tuesday, October 30, 2018 3:19:14 PM

Thanks Mike.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Oct 30, 2018, at 1:39 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



(b)(4); (b)(5)

2025-01-08 10:00 AM  
Office of Management and Enterprise Services  
Internal Services, provide the name of the  
the person who is  
The person who is  
the person who is

<image001.png>

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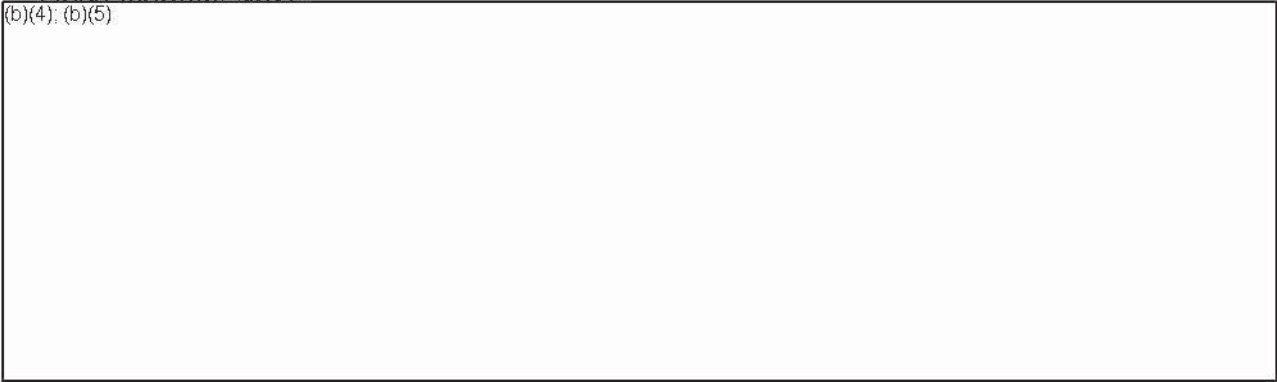
**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Subject:** RE: PSA17C0043 RAI Re-validation study Report 1  
**Date:** Monday, January 8, 2018 10:45:11 AM

Thanks Avi. I will take a look at this and will share this with the group in advance of tomorrow's meeting.

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Monday, January 8, 2018 1:17 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
**Subject:** PSA17C0043 RAI Re-validation study Report 1

Good morning Mike:

(b)(4); (b)(5)



Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)



**From:** [Avinash Bhati](#)  
**To:** [Sharon Banks](#)  
**Cc:** [Michael Kainu](#); [Hala Maktabi](#)  
**Subject:** Re: PTR Analysis and Scoring Sheet  
**Date:** Thursday, February 7, 2019 4:44:02 PM  
**Importance:** High

I will include that in the table/writeup I send later tonight.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Feb 7, 2019, at 4:06 PM, Sharon Banks <[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)> wrote:

Hi Avi—Do we know the percentage of time cases were overridden in USDC using the RAI?

~Sharon

*Sharon A. Banks, MSW  
Program Analyst  
Office of Planning, Policy and Analysis (OPPA)  
The Pretrial Services Agency for the District of Columbia  
633 Indiana Ave., NW  
Suite 1140  
Washington, DC 20004  
(202) 442-1086 office  
(202) 510-7132 cell  
[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)*

<image001.png>

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**From:** Sharon Banks

**Sent:** Thursday, February 07, 2019 3:27 PM

**To:** Michael Kainu <Michael.Kainu@psa.gov>; Avinash Bhati <abhati@maxarth.com>

**Cc:** Hala Maktabi <Hala.Maktabi@psa.gov>

**Subject:** RE: PTR Analysis and Scoring Sheet

**Importance:** High

(b)(4); (b)(5)

Sharon A. Banks, MSW  
Program Analyst  
Office of Planning, Policy and Analysis (OPPA)  
The Pretrial Services Agency for the District of Columbia  
633 Indiana Ave., NW  
Suite 1140  
Washington, DC 20004  
(202) 442-1086 office  
(b)(6); (b)(7)(C) cell  
[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)

<image001.png>

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**From:** Michael Kainu <Michael.Kainu@psa.gov>

**Sent:** Thursday, January 31, 2019 3:34 PM

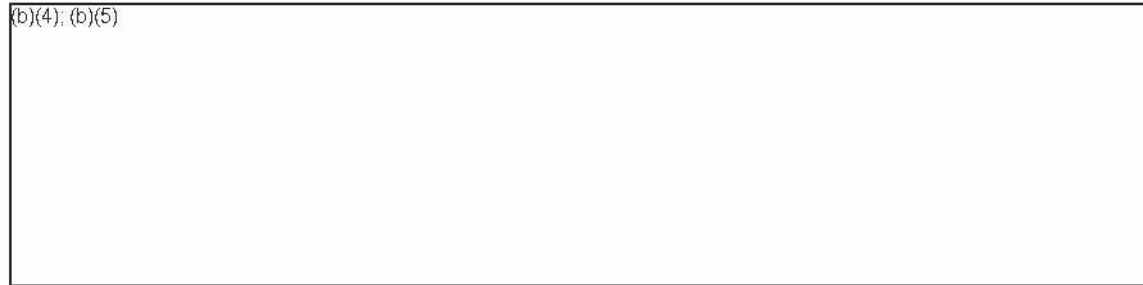
**To:** Hala Maktabi <Hala.Maktabi@psa.gov>; Kenneth Chen <Kenneth.Chen@psa.gov>;

Demond Tigs <Demond.Tigs@psa.gov>; Sharon Banks <Sharon.Banks@psa.gov>

**Cc:** Avinash Bhati <abhati@maxarth.com>

**Subject:** PTR Analysis and Scoring Sheet

(b)(4); (b)(5)



U.S. District Court  
Office of the Clerk, U.S. District Court  
Southern District of New York  
100 Wall Street, 10th Floor  
New York, NY 10038  
212-512-1811

<image001.png>

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**From:** [Avinash Bhati](#)  
**To:** [Sharon Banks](#)  
**Cc:** [Michael Kainu](#); [Hala Maktabi](#)  
**Subject:** Re: PTRS Analysis and Scoring Sheet  
**Date:** Thursday, February 7, 2019 4:44:28 PM  
**Importance:** High

Hi Sharon - Sure. Will send that out later tonight.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Feb 7, 2019, at 3:26 PM, Sharon Banks <[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)> wrote:

(b)(4); (b)(5)

*Sharon A. Banks, MSW*  
*Program Analyst*  
*Office of Planning, Policy and Analysis (OPPA)*  
*The Pretrial Services Agency for the District of Columbia*  
*633 Indiana Ave., NW*  
*Suite 1140*  
*Washington, DC 20004*  
*(202) 442-1086 office*  
(b)(6); (b)(7)(C)  
[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)

<image001.png>

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this communication is strictly prohibited. If you have received this communication in error, please call 202-442-1086 or 202-577-4226 and (i) destroy this message if a facsimile or (ii) delete this message immediately if this is an electronic communication.

**From:** Michael Kainu <Michael.Kainu@psa.gov>

**Sent:** Thursday, January 31, 2019 3:34 PM

**To:** Hala Maktabi <Hala.Maktabi@psa.gov>; Kenneth Chen <Kenneth.Chen@psa.gov>;

Demond Tigs <Demond.Tigs@psa.gov>; Sharon Banks <Sharon.Banks@psa.gov>

**Cc:** Avinash Bhati <abhati@maxarth.com>

**Subject:** PTR Analysis and Scoring Sheet

(b)(4); (b)(5)

with a copy to the  
Office of Learning Technology and IT  
Internal Services, provide the name of the individual  
with the email address  
Chen, Kenneth  
202-577-4226

<image001.png>

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**From:** [Laura House](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Query about RA for the Revalidation Contract  
**Date:** Thursday, November 16, 2017 5:08:28 PM

Checking on this now and will let you know something soon.

Sent from my iPhone

On Nov 16, 2017, at 3:11 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Hi Laura:

Left you a voice mail yesterday. Just want to check what I need to do to have an RA work on the risk revalidation work? I have identified someone and will have him do much of the data preprocessing. Thanks.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)



**From:** [Laura House](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Query about RA for the Revalidation Contract  
**Date:** Friday, November 17, 2017 11:18:55 AM

Hello Avi,

Can you please send formal request asking to add this person on as a staff on the project? Specify that you will not be asking for additional funding, but will use existing funding to pay for their work. Also, please send their resume as an attachment. Thanks.

Sent from my iPhone

On Nov 16, 2017, at 4:08 PM, Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)> wrote:

Checking on this now and will let you know something soon.

Sent from my iPhone

On Nov 16, 2017, at 3:11 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Hi Laura:

Left you a voice mail yesterday. Just want to check what I need to do to have an RA work on the risk revalidation work? I have identified someone and will have him do much of the data preprocessing.  
Thanks.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

**From:** [Avinash Bhati](#)  
**To:** [Hala Maktabi](#)  
**Cc:** [Michael Kainu](#)  
**Subject:** Re: question - overall risk score  
**Date:** Tuesday, October 9, 2018 2:54:34 PM  
**Attachments:** [FinalReport PSA-14-005969.pdf](#)  
[ATT00001.htm](#)

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Oct 9, 2018, at 2:36 PM, Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)> wrote:

(b)(4); (b)(5)

**Hala Maktabi, PhD, MPH**

Director, Office of Planning, Policy and Analysis (OPPA) / Agency Performance  
Improvement Officer

Office of the Director, Pretrial Services Agency for DC

Cell (b)(6); (b)(7)(C)

Email: [Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)

<image001.png>

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**From:** [Avinash Bhati](#)  
**To:** [Hala Maktabi](#)  
**Cc:** [Michael Kainu](#)  
**Subject:** Re: question - overall risk score  
**Date:** Tuesday, October 9, 2018 2:54:34 PM  
**Attachments:** [FinalReport PSA-14-005969.pdf](#)  
[ATT00001.htm](#)

(b)(4); (b)(5)

[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Oct 9, 2018, at 2:36 PM, Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)> wrote:

Dear Avi,

Hope all is very well! Based on risk of rearrest and risk of failure to appear, PRISM (our case management system) calculates a combined overall defendant risk. Did you develop this overall combined risk score? If yes, how does it work?

Thank you,  
Hala

**Hala Maktabi, PhD, MPH**

Director, Office of Planning, Policy and Analysis (OPPA) / Agency Performance  
Improvement Officer

Office of the Director, Pretrial Services Agency for DC

Cell: (b)(6); (b)(7)(C)

Email: [Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)

<image001.png>

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**From:** [Hala Maktabi](#)  
**To:** [Avinash Bhati](#)  
**Cc:** [Michael Kainu](#)  
**Subject:** RE: question - overall risk score  
**Date:** Tuesday, October 9, 2018 3:26:00 PM  
**Attachments:** [image001.png](#)

Ok thank you Avi, makes sense.

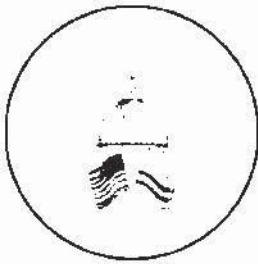
Wishes for a great afternoon,  
Hala

### **Hala Maktabi, PhD, MPH**

Director, Office of Planning, Policy and Analysis (OPPA) / Agency Performance Improvement Officer  
Office of the Director, Pretrial Services Agency for DC

Cell: (b)(6); (b)(7)(C)

Email: [Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)



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**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Tuesday, October 9, 2018 2:54 PM  
**To:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>  
**Cc:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: question - overall risk score

(b)(4); (b)(5)



(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Oct 9, 2018, at 2:36 PM, Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)> wrote:

(b)(4); (b)(5)

**Hala Maktabi, PhD, MPH**

Director, Office of Planning, Policy and Analysis (OPPA) / Agency Performance  
Improvement Officer  
Office of the Director, Pretrial Services Agency for DC  
Cell (b)(6); (b)(7)(C)  
Email: [Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)

<image001.png>

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**From:** [Laura House](#)  
**To:** "Avinash Bhati"  
**Subject:** RE: Question  
**Date:** Wednesday, June 28, 2017 8:56:15 AM

Hi Avi Do you have any time to speak this morning? I need to share something and also ask a question. I'm free until 10:30 this morning and then after 11:30 today.

Laura  
301 395 5152

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Tuesday, June 20, 2017 8:28 AM  
**To:** Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
**Subject:** Re: Question

Hi Laura:

All is well here - hope things are fine at PSA. I'll call you in the next 30 minutes. Hope that works.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jun 20, 2017, at 7:51 AM, Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)> wrote:

Hi Avi,

How are you? Hope all is well. Can you please give me a call when you have a moment. I have an important question that I need to ask you about the work you did on our risk assessment instrument and need to get some insight fairly quickly. My number is (b)(6); [REDACTED]

(b)(6); [REDACTED] Thanks.

Laura House

**From:** [Laura House](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: Question  
**Date:** Tuesday, June 20, 2017 8:31:35 AM

Yes, that works perfectly. Thanks, Avi.

Sent from my iPhone

On Jun 20, 2017, at 8:28 AM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Hi Laura:

All is well here - hope things are fine at PSA. I'll call you in the next 30 minutes.  
Hope that works.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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Laura House

**From:** [Laura House](#)  
**To:** ["Avinash Bhati"](#)  
**Subject:** RE: Question  
**Date:** Wednesday, June 28, 2017 9:25:02 AM

Yes, 9:30 works well and thirty minutes is fine or less. I will call you.

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Wednesday, June 28, 2017 9:11 AM  
**To:** Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
**Subject:** Re: Question

Hi Laura:

Sure - I have a conference call at 10am. Are you available about 9:30 am or do we need more than 30 min?

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jun 28, 2017, at 8:56 AM, Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)> wrote:

Hi Avi- Do you have any time to speak this morning? I need to share something and also ask a question. I'm free until 10:30 this morning and then after 11:30 today.

Laura  
301-395-5152

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Tuesday, June 20, 2017 8:28 AM  
**To:** Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
**Subject:** Re: Question

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Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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North Potomac, MD 20878  
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On Jun 20, 2017, at 7:51 AM, Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
wrote:

Hi Avi,

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have a moment. I have an important question that I need to ask you  
about the work you did on our risk assessment instrument and need to  
get some insight fairly quickly. My number is (b)(6); (b)(7)(C) thanks.

Laura House

**From:** [Avinash Bhati](#)  
**To:** [Kenneth Chen](#)  
**Cc:** [Laura House](#)  
**Subject:** Re: Quick questions about RAI details file  
**Date:** Wednesday, December 13, 2017 12:12:59 PM

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhathi@maxarth.com](mailto:abhathi@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Dec 12, 2017, at 6:09 AM, Avinash Bhati <[abhathi@maxarth.com](mailto:abhathi@maxarth.com)> wrote:

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhathi@maxarth.com](mailto:abhathi@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)





**From:** [Avinash Bhati](#)  
**To:** [Laura House](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** Re: Quick questions about RAI details file  
**Date:** Wednesday, December 13, 2017 2:52:14 PM

Great - thanks.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Dec 13, 2017, at 1:40 PM, Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)> wrote:

Yes, will do. Thanks, Ken!

**From:** Kenneth Chen  
**Sent:** Wednesday, December 13, 2017 12:34 PM  
**To:** 'Avinash Bhati' <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Cc:** Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
**Subject:** RE: Quick questions about RAI details file

(b)(4); (b)(5)

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**To:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Cc:** Laura House <[Laura.House@psa.gov](mailto:Laura.House@psa.gov)>  
**Subject:** Re: Quick questions about RAI details file

(b)(4); (b)(5)

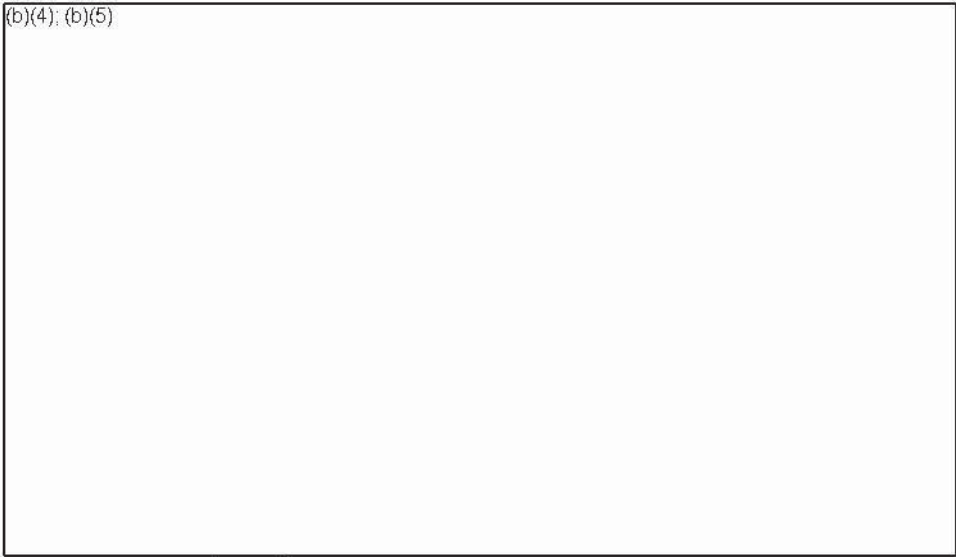
meeting with Laura (at 3:15pm) to get this sorted out.

Thanks.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)

On Dec 12, 2017, at 6:09 AM, Avinash Bhati  
<[abhathi@maxarth.com](mailto:abhathi@maxarth.com)> wrote:

(b)(4); (b)(5)



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[www.maxarth.com](http://www.maxarth.com)

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** RE: Quick reminder  
**Date:** Tuesday, December 19, 2017 10:54:00 AM

I was just thinking about that this morning as I still haven't had Tableau re-installed. I can have Ken send you a screenshot, however in talking with him this morning, would a list of the different Supervision Log types and subtypes be more valuable to see the types of activities we do rather than a single screenshot? Just trying to think of what would be most useful for us to send to you.

Mike

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Tuesday, December 19, 2017 9:42 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Quick reminder

Hi Mike:

Just a quick reminder to get me the pdf of the Tableau screenshot before the holiday break. I'd like to use that to plan my recommendations matrix analysis. Thanks.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** Re: Quick reminder  
**Date:** Tuesday, December 19, 2017 1:00:38 PM

Yes - that would work also. Anything that gives me a sense of what is available. The advantage of the Tableau report is that it would also give me some sense of prevalence but I can work with just definitions of what is available.

Thanks.

Avi Bhati, PhD  
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On Dec 19, 2017, at 10:54 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

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Mike

**From:** Avinash Bhati [<mailto:abhathi@maxarth.com>]

**Sent:** Tuesday, December 19, 2017 9:42 AM

**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>

**Subject:** Quick reminder

Hi Mike:

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**From:** [Avinash Bhati](#)  
**To:** [Kenneth Chen](#)  
**Cc:** [Michael Kainu](#)  
**Subject:** Re: Quick reminder  
**Date:** Tuesday, December 19, 2017 5:55:03 PM

Great - Thanks Mike and Ken.

Avi Bhati, PhD  
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On Dec 19, 2017, at 3:40 PM, Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)> wrote:

Will do it Thursday.

**From:** Michael Kainu  
**Sent:** Tuesday, December 19, 2017 2:03 PM  
**To:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** RE: Quick reminder

Ken, any chance you could take a Tableau screenshot and also run a list of the Supervision Log Types and Subtypes to give Avi an idea of the work that is logged?

**From:** Avinash Bhati [<mailto:abhati@maxarth.com>]  
**Sent:** Tuesday, December 19, 2017 1:01 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: Quick reminder

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On Dec 19, 2017, at 10:54 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

I was just thinking about that this morning as I still haven't had Tableau re-installed. I can have Ken send you a screenshot, however in talking with him this morning, would a list of the different Supervision Log types and subtypes be more valuable to see the types of activities we do rather than a single screenshot? Just trying to think of what would be most useful for us to send to you.

Mike

**From:** Avinash Bhati [<mailto:abhati@maxarth.com>]  
**Sent:** Tuesday, December 19, 2017 9:42 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Quick reminder

Hi Mike:

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[www.maxarth.com](http://www.maxarth.com)

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** RE: Quick reminder  
**Date:** Tuesday, December 19, 2017 2:02:00 PM

Ken, any chance you could take a Tableau screenshot and also run a list of the Supervision Log Types and Subtypes to give Avi an idea of the work that is logged?

**From:** Avinash Bhati [<mailto:abhati@maxarth.com>]  
**Sent:** Tuesday, December 19, 2017 1:01 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: Quick reminder

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Thanks.

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On Dec 19, 2017, at 10:54 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

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Mike

**From:** Avinash Bhati [<mailto:abhati@maxarth.com>]  
**Sent:** Tuesday, December 19, 2017 9:42 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Quick reminder

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Thanks.

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**From:** [Michael Kainu](#)  
**To:** [Hala Maktabi](#); [Sharon Banks](#); [Kenneth Chen](#); [Demond Tigs](#); ["Avinash Bhati"](#); [Tim Satterfield](#); [Esteban Sainz](#); [Heather Brotsos](#)  
**Subject:** RE: RA Contractors Meeting  
**Date:** Thursday, December 20, 2018 9:55:39 PM  
**Attachments:** [12.20.18 Meeting.docx](#)

Attached you will find the notes and action items for today's meeting. Feel free to let me know if anything was misrepresented. Merry Christmas and Happy New Year to each of you and your families.

Mike

-----Original Appointment-----


**From:** Michael Kainu  
**Sent:** Friday, December 14, 2018 1:30 PM  
**To:** Michael Kainu; Hala Maktabi; Sharon Banks; Kenneth Chen; Demond Tigs; 'Avinash Bhati'; Tim Satterfield; Esteban Sainz  
**Cc:** Heather Brotsos; Heather Brotsos  
**Subject:** RA Contractors Meeting  
**When:** Thursday, December 20, 2018 12:30 PM-2:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 633 Indiana Avenue - 11th Floor- HR Conference

Updated date and location to accommodate another meeting that has since been scheduled that conflicts with the original meeting date/time.

Wanted to get a meeting together with all the contractors to review and discuss the RA revalidation efforts as well as the dataset and codes that were used.

**From:** [Avinash Bhati](#)  
**To:** [Kenneth Chen](#)  
**Subject:** Re: RA details  
**Date:** Wednesday, December 19, 2018 9:37:51 PM

(b)(4); (b)(5)



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On Dec 19, 2018, at 4:32 PM, Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)> wrote:

Hi, Avi.

I remember you came here and download the 4GB RAdetails rpt file in Nov 2017.  
Were you able to open it and use it? I can't open it now.

-ken

**From:** [Kenneth Chen](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: RA details  
**Date:** Thursday, December 20, 2018 10:50:00 AM

Thanks

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Thursday, December 20, 2018 10:08 AM  
**To:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: RA details

(b)(4); (b)(5)

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[www.maxarth.com](http://www.maxarth.com)

On Dec 20, 2018, at 8:54 AM, Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)> wrote:

Thanks. Are the data in the file used in your work?

Sent from my iPhone

On Dec 19, 2018, at 9:37 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

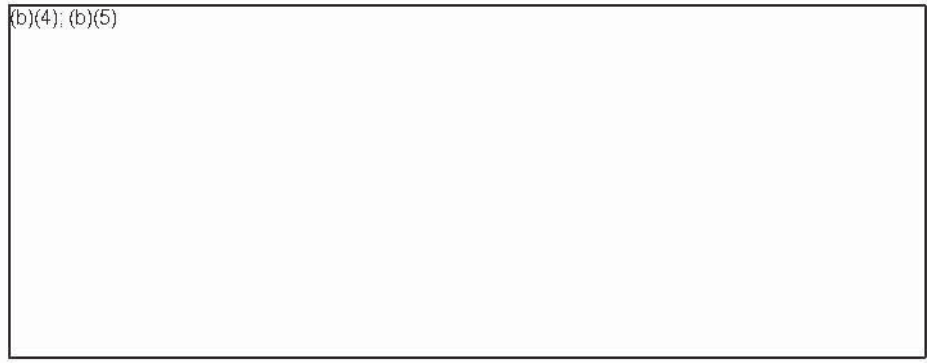
(b)(4); (b)(5)

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On Dec 19, 2018, at 4:32 PM, Kenneth Chen  
<[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)> wrote:



(b)(4); (b)(5)



**From:** [Kenneth Chen](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: RA details  
**Date:** Thursday, December 20, 2018 8:54:44 AM

Thanks. Are the data in the file used in your work?

Sent from my iPhone

On Dec 19, 2018, at 9:37 PM, Avinash Bhati <[abhathi@maxarth.com](mailto:abhathi@maxarth.com)> wrote:

(b)(4); (b)(5)

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On Dec 19, 2018, at 4:32 PM, Kenneth Chen  
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(b)(4); (b)(5)

**From:** [Avinash Bhati](#)  
**To:** [Kenneth Chen](#)  
**Subject:** Re: RA details  
**Date:** Thursday, December 20, 2018 10:08:26 AM

(b)(4); (b)(5)

Avi Bhati, PhD  
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Sent from my iPhone

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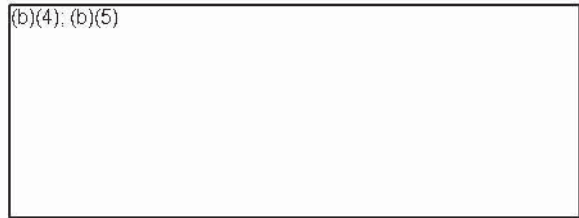
(b)(4); (b)(5)

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(b)(4); (b)(5)

(b)(4); (b)(5)



**From:** [Michael Kainu](#)  
**To:** [Leslie Cooper](#); [Catherine Terry-Crusor](#); [Michael Williams](#); [Hala Maktabi](#); [Demond Tigs](#); [Kenneth Chen](#); "Avinash Bhati"  
**Cc:** [Sherma Almeida](#); [Michael Arizmendi](#); [Sharon Banks](#)  
**Subject:** RE: RA Presentation- Task 3 (Predictive Bias)  
**Date:** Friday, May 18, 2018 8:15:02 AM  
**Attachments:** [05.17.18 Meeting.docx](#)

Thanks to everyone again for taking the time to join us for Avi's presentation. I am excited by the progress we have made to this point. Attached you will find the notes and action items from yesterday's meeting. Please note some of the action items from yesterday's discussion are additional considerations beyond the scope of the revalidation. Feel free to let me know if anyone has any questions.

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Friday, April 20, 2018 11:35 AM  
**To:** Michael Kainu; Leslie Cooper; Catherine Terry-Crusor; Michael Williams; Hala Maktabi; demond.tigs@psa.gov; Kenneth Chen; Avinash Bhati  
**Cc:** Sherma Almeida; Michael Arizmendi; Sharon Banks  
**Subject:** RA Presentation- Task 3 (Predictive Bias)  
**When:** Thursday, May 17, 2018 1:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 633 Indiana Ave- 11th Floor- Boyer Conference Room

(b)(4); (b)(5)

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Leslie Cooper](#); [Catherine Terry-Crusor](#); [Michael Williams](#); [Hala Maktabi](#); [Demond Tigs](#); [Kenneth Chen](#); [Sherma Almeida](#); [Michael Arizmendi](#); [Sharon Banks](#)  
**Subject:** Re: RA Presentation- Task 3 (Predictive Bias)  
**Date:** Friday, May 18, 2018 9:29:08 AM

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
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On May 18, 2018, at 8:15 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Friday, April 20, 2018 11:35 AM  
**To:** Michael Kainu; Leslie Cooper; Catherine Terry-Crusor; Michael Williams; Hala Maktabi; [demond.tigs@psa.gov](mailto:demond.tigs@psa.gov); Kenneth Chen; Avinash Bhati  
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**Where:** 633 Indiana Ave- 11th Floor- Boyer Conference Room

(b)(4); (b)(5)

<05.17.18 Meeting.docx>



**From:** Michael Kainu  
**To:** "Avinash Bhati"  
**Cc:** Leslie Cooper; Catherine Terry-Crusor; Michael Williams; Hala Maktabi; Demond Tigs; Kenneth Chen; Sherma Almeida; Michael Arizmendi; Sharon Banks  
**Subject:** RE: RA Presentation- Task 3 (Predictive Bias)  
**Date:** Friday, May 18, 2018 9:29:57 AM

Thanks for the clarification Avi, I will update the notes accordingly.

**From:** Avinash Bhati <abhati@maxarth.com>  
**Sent:** Friday, May 18, 2018 9:29 AM  
**To:** Michael Kainu <Michael.Kainu@psa.gov>  
**Cc:** Leslie Cooper <Leslie.Cooper@psa.gov>; Catherine Terry-Crusor <Catherine.Terry-Crusor@psa.gov>; Michael Williams <Michael.Williams@psa.gov>; Hala Maktabi <Hala.Maktabi@psa.gov>; Demond Tigs <Demond.Tigs@psa.gov>; Kenneth Chen <Kenneth.Chen@psa.gov>; Sherma Almeida <Sherma.Almeida@psa.gov>; Michael Arizmendi <Michael.Arizmendi@psa.gov>; Sharon Banks <Sharon.Banks@psa.gov>  
**Subject:** Re: RA Presentation- Task 3 (Predictive Bias)

(b)(4); (b)(5)

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**To:** Michael Kainu; Leslie Cooper; Catherine Terry-Crusor; Michael Williams; Hala Maktabi; [demond.tigs@psa.gov](mailto:demond.tigs@psa.gov); Kenneth Chen; Avinash Bhati  
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**When:** Thursday, May 17, 2018 1:30 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).

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(b)(4); (b)(5)

<05.17.18 Meeting.docx>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Leslie Cooper](#); [Catherine Terry-Crusor](#); [Michael Williams](#); [Hala Maktabi](#); [Demond Tigs](#); [Kenneth Chen](#); [Sherma Almeida](#); [Michael Arizmendi](#); [Sharon Banks](#)  
**Subject:** Re: RA Presentation- Task 3 (Predictive Bias)  
**Date:** Friday, May 18, 2018 9:29:09 AM

(b)(4); (b)(5)

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(b)(4); (b)(5)

<05.17.18 Meeting.docx>

**From:** Michael Kainu  
**To:** "Avinash Bhati"  
**Subject:** RE: RA Presentation De-brief  
**Date:** Friday, February 23, 2018 9:30:41 AM

Strike that, 9:30 b/c Hala still wants 90 minutes instead of 60. May miss D for part of the meeting.

**From:** Avinash Bhati [mailto:abhati@maxarth.com]  
**Sent:** Friday, February 23, 2018 9:29 AM  
**To:** Michael Kainu <Michael.Kainu@psa.gov>  
**Subject:** Re: RA Presentation De-brief

Yup - that works too.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 9:24 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

I've been instructed to move it to Tuesday which I am in the process of doing. Is 10:00 OK?

**From:** Avinash Bhati [mailto:abhati@maxarth.com]  
**Sent:** Friday, February 23, 2018 9:24 AM  
**To:** Michael Kainu <Michael.Kainu@psa.gov>  
**Subject:** Re: RA Presentation De-brief

Thanks Mike - works for me.

Avi Bhati, PhD  
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[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 9:05 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

There were too many calendar conflicts on our end to meet on Tuesday 2/27 so this looked to be the best alternative.

<Mail Attachment.ics>

**From:** [Michael Kainu](#)  
**To:** "Avinash Bhati"  
**Subject:** RE: RA Presentation De-brief  
**Date:** Friday, February 23, 2018 9:25:00 AM

I've been instructed to move it to Tuesday which I am in the process of doing. Is 10:00 OK?

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Friday, February 23, 2018 9:24 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RA Presentation De-brief

Thanks Mike - works for me.

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(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 9:05 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

There were too many calendar conflicts on our end to meet on Tuesday 2/27 so this looked to be the best alternative.

<Mail Attachment.ics>



**From:** Michael Kainu  
**To:** "Avinash Bhati"  
**Subject:** RE: RA Presentation De-brief  
**Date:** Friday, February 23, 2018 9:35:31 AM

Thanks. Tried to make it so you don't have to be down to DC so early.

**From:** Avinash Bhati [mailto:abhati@maxarth.com]  
**Sent:** Friday, February 23, 2018 9:32 AM  
**To:** Michael Kainu <Michael.Kainu@psa.gov>  
**Subject:** Re: RA Presentation De-brief

Sure - no worries. Am free as early as works for others.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 9:30 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Strike that, 9:30 b/c Hala still wants 90 minutes instead of 60. May miss D for part of the meeting.

**From:** Avinash Bhati [mailto:abhati@maxarth.com]  
**Sent:** Friday, February 23, 2018 9:29 AM  
**To:** Michael Kainu <Michael.Kainu@psa.gov>  
**Subject:** Re: RA Presentation De-brief

Yup - that works too.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Feb 23, 2018, at 9:24 AM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

I've been instructed to move it to Tuesday which I am in the process of doing. Is 10:00 OK?

**From:** Avinash Bhati [<mailto:abhati@maxarth.com>]  
**Sent:** Friday, February 23, 2018 9:24 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RA Presentation De-brief

Thanks Mike - works for me.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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on Tuesday 2/27 so this looked to be the best alternative.

<Mail Attachment.ics>

**From:** Michael Kainu  
**To:** Hala Maktabi; Kenneth Chen; Demond Tigs; "Avinash Bhati"  
**Subject:** RE: RA- Release Conditions & Risk Level  
**Date:** Thursday, October 25, 2018 7:53:48 AM  
**Attachments:** 10.24.18 Meeting.docx

Attached are the notes and action items I captured yesterday. Please let me know if anything is misrepresented or needs clarification. Thanks to all for a great meeting yesterday.

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Friday, October 19, 2018 7:53 AM  
**To:** Michael Kainu; Hala Maktabi; Kenneth Chen; demond.tigs@psa.gov; Avinash Bhati  
**Subject:** RA- Release Conditions & Risk Level  
**When:** Wednesday, October 24, 2018 2:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 633 Indiana Ave- 11th Floor- Boyer Conference Room

Attached is Avi's most recent analysis looking at the impact of release conditions and risk level with respect to pretrial misconduct which we will discuss.

Ken, I can set up the Go To Meeting link as I know you are not in the office on Wednesdays.

<https://www.gotomeet.me/MichaelKainu>

Number 1-888-585-9008

Conference Room 996-030-147

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Cc:** [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: RA Re-Validation Update  
**Date:** Tuesday, January 30, 2018 4:15:00 PM

Thanks Avi. We should definitely talk before next Thursday. I am fine meeting by phone. Hala was asking about updates today and I told her you were running some data again to prepare updated preliminary findings and that we would talk again before meeting with her on the 8th.

(b)(4); (b)(5)

How about we plan to talk Tuesday to give us time to make any last minute tweaks (if needed)?

On Jan 30, 2018, at 3:54 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Hi Mike:

I will send updated initial findings by this weekend. Do we want to get on the phone or meet in advance of our meeting with Hala? I am out of town Mon but could meet/talk Tue onwards.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
 (301) 873-1898  
 Maxarth LLC  
 12215 Fellowship Lane,  
 North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jan 30, 2018, at 12:44 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Just wanted to check to see how close we are to being able to discuss any updates to the preliminary findings in advance of meeting with Hala next Thursday. Thanks.

Dr. Jay E. Kunkin,  
Office of the State Wildlife Archaeologist  
The Indiana Department of Natural Resources  
635 West Washington Street  
Indianapolis, IN 46204  
317-232-5826 ext. 211

<image001.png>

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**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: RA Re-Validation Update  
**Date:** Tuesday, January 30, 2018 3:54:29 PM

Hi Mike:

I will send updated initial findings by this weekend. Do we want to get on the phone or meet in advance of our meeting with Hala? I am out of town Mon but could meet/talk Tue onwards.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

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Just wanted to check to see how close we are to being able to discuss any updates to the preliminary findings in advance of meeting with Hala next Thursday. Thanks.

Michael Kainu  
Office of Strategic Initiatives and Policy  
U.S. Department of Homeland Security  
400 Maryland Avenue, NE  
Washington, DC 20535  
Tel: 202-550-1111

<image001.png>

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**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Cc:** [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: RA Re-Validation Update  
**Date:** Tuesday, January 30, 2018 4:29:09 PM

Ok, I will check calendars in the morning and set something up using Go To Meeting and the conference line.

On Jan 30, 2018, at 4:25 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Yes. We should definitely talk Tue. Let me know what time works for you all - I am free most of the day.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jan 30, 2018, at 4:14 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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Dr. Michael Kainu  
Office of the Inspector General, Suite 400  
The Health Service Agency for the Department of Defense  
Washington, DC 20304  
Tel: 202-550-0000  
Fax: 202-550-0000  
Email: [michael.kainu@psa.gov](mailto:michael.kainu@psa.gov)

<image001.png>

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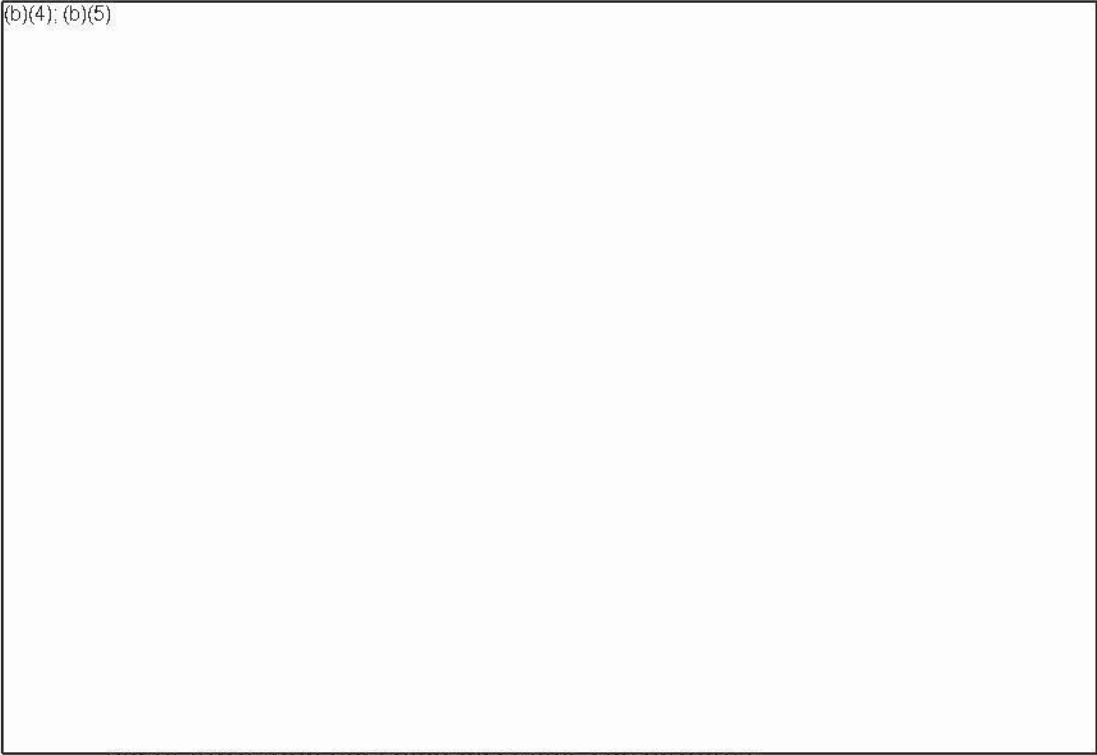
**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: RA Re-Validation Update  
**Date:** Tuesday, January 30, 2018 4:25:49 PM

Yes. We should definitely talk Tue. Let me know what time works for you all - I am free most of the day.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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Just wanted to check to see how close we are to being able  
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of meeting with Hala next Thursday. Thanks.

Michael Kainu  
Office of Training Policy/Policy Development Unit  
U.S. Citizenship and Immigration Services for Homeland Security  
Applicant Services Branch  
Washington, D.C.  
20535-0001

<image001.png>

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**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Hala Maktabi](#); [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: RA Revalidation  
**Date:** Tuesday, March 20, 2018 10:34:19 AM

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
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On Mar 19, 2018, at 7:56 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Had intended to set this for Wednesday but it looks like calendars are pretty full the next couple days on our end so I just wanted to set a quick meeting to touch base and review any updates to the descriptive data Avi has to share from last week's meeting.

---

Number: 1-888-585-9008

Conference Room: 996-030-147

<Mail Attachment.ics>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
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**Date:** Tuesday, March 20, 2018 10:34:19 AM

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**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Hala Maktabi](#); [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** Re: RA Revalidation  
**Date:** Tuesday, March 20, 2018 11:10:12 AM

ok - thanks.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Mar 20, 2018, at 10:55 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

We use white and black for classifying race in PRISM so it is fine to use that classification.

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Tuesday, March 20, 2018 10:34 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>; Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>; Demond Tigs <[Demond.Tigs@psa.gov](mailto:Demond.Tigs@psa.gov)>  
**Subject:** Re: RA Revalidation

(b)(4); (b)(5)

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(b)(4); (b)(5)

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(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Tuesday, March 20, 2018 10:34 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>; Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>;  
Demond Tigs <[Demond.Tigs@psa.gov](mailto:Demond.Tigs@psa.gov)>  
**Subject:** Re: RA Revalidation

(b)(4); (b)(5)

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<Mail Attachment.ics>

**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Cc:** [Hala Maktabi](#); [Kenneth Chen](#); [Demond Tigs](#)  
**Subject:** RE: RA Revalidation  
**Date:** Tuesday, March 20, 2018 10:55:04 AM

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Tuesday, March 20, 2018 10:34 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Hala Maktabi <[Hala.Maktabi@psa.gov](mailto:Hala.Maktabi@psa.gov)>; Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>; Demond Tigs <[Demond.Tigs@psa.gov](mailto:Demond.Tigs@psa.gov)>  
**Subject:** Re: RA Revalidation

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
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---

Number: 1-888-585-9008

Conference Room: 996-030-147

<Mail Attachment.ics>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: RAI Definitions and Weights  
**Date:** Wednesday, November 28, 2018 12:17:00 PM  
**Attachments:** [Risk Factor Description & Weighting for RAI Change Package 11.28.18.xlsx](#)

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, November 28, 2018 10:08 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 28, 2018, at 8:50 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



**From:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Sent:** Thursday, November 15, 2018 8:29 PM  
**To:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Subject:** Re: RAI Definitions and Weights

No rush at all. Won't be needed for a least a few weeks.

On Nov 15, 2018, at 5:18 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Yes - I can. But it might take me a couple of days. Do you need it asap? If so, I'll revise my work plan.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 15, 2018, at 3:27 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, November 7, 2018 12:20 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 7, 2018, at 12:06 PM, Michael Kainu  
<Michael.Kainu@psa.gov> wrote:

(b)(4); (b)(5)



TO: Mr. [REDACTED]  
FROM: Michael Kainu, PSA  
SUBJECT: [REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]  
[REDACTED]

<image001.png>

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<RAI Definitions and Weights 08.24.18.xlsx>

<RAI Definitions and Weights 08.24.18.xlsx>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** Re: RAI Definitions and Weights  
**Date:** Wednesday, November 7, 2018 12:20:02 PM

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
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On Nov 7, 2018, at 12:06 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



Michael Kainu  
Director of "Trust" for the National Security Agency  
National Security Agency, Office of the Chief of Staff  
1215 Jefferson Davis Highway, Suite 1204  
Arlington, VA 22202  
Phone: 703-548-1204

<image001.png>

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<RAI Definitions and Weights 08.24.18.xlsx>



**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: RAI Definitions and Weights  
**Date:** Wednesday, November 28, 2018 8:50:00 AM

(b)(4); (b)(5)

**From:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Sent:** Thursday, November 15, 2018 8:29 PM  
**To:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Subject:** Re: RAI Definitions and Weights

No rush at all. Won't be needed for a least a few weeks.

On Nov 15, 2018, at 5:18 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Yes - I can. But it might take me a couple of days. Do you need it asap? If so, I'll revise my work plan.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 15, 2018, at 3:27 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, November 7, 2018 12:20 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
 (301) 873-1898  
 Maxarth LLC  
 12215 Fellowship Lane,  
 North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 7, 2018, at 12:06 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

1. The first step is to  
 2. The second step is to  
 3. The third step is to  
 4. The fourth step is to  
 5. The fifth step is to  
 6. The sixth step is to  
 7. The seventh step is to  
 8. The eighth step is to  
 9. The ninth step is to  
 10. The tenth step is to



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<RAI Definitions and Weights 08.24.18.xlsx>

<RAI Definitions and Weights 08.24.18.xlsx>

**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** RE: RAI Definitions and Weights  
**Date:** Thursday, November 15, 2018 3:27:15 PM  
**Attachments:** [RAI Definitions and Weights 08.24.18.xlsx](#)

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, November 7, 2018 12:20 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 7, 2018, at 12:06 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

*Delivered by  
Office of Management & Enterprise Services  
on 11/15/2018 3:27 PM*

2025 RELEASE UNDER E.O. 14176  
2025 RELEASE UNDER E.O. 14176  
2025 RELEASE UNDER E.O. 14176

<image001.png>

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<RAI Definitions and Weights 08.24.18.xlsx>

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: RAI Definitions and Weights  
**Date:** Thursday, November 15, 2018 8:29:06 PM

No rush at all. Won't be needed for a least a few weeks.

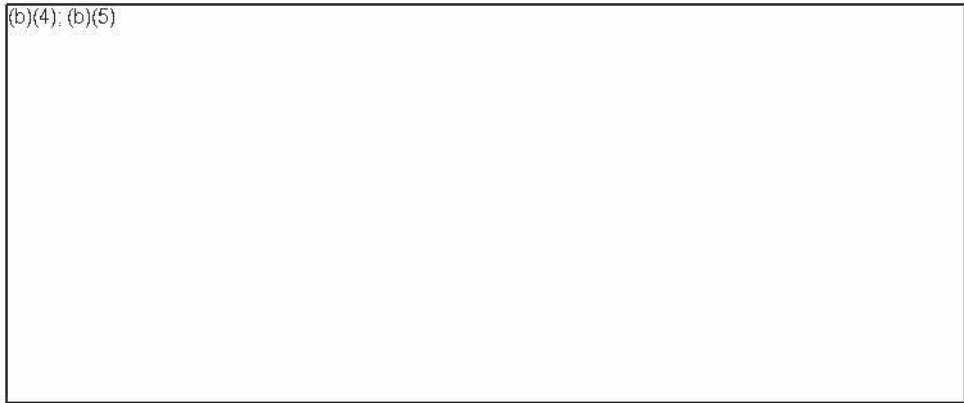
On Nov 15, 2018, at 5:18 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Yes - I can. But it might take me a couple of days. Do you need it asap? If so, I'll revise my work plan.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 15, 2018, at 3:27 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)



**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, November 7, 2018 12:20 PM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878

[www.maxarth.com](http://www.maxarth.com)

On Nov 7, 2018, at 12:06 PM, Michael Kainu

<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Avi,



WTF is this?

Official letter to the PSA and the P...

with the same message of the PSA and the P...

to the PSA and the P...

Washington, D.C.

Nov 7, 2018

<image001.png>

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<RAI Definitions and Weights 08.24.18.xlsx>

<RAI Definitions and Weights 08.24.18.xlsx>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Cc:** [Kenneth Chen](#)  
**Subject:** Re: RAI Definitions and Weights  
**Date:** Thursday, November 15, 2018 5:18:58 PM

Yes - I can. But it might take me a couple of days. Do you need it asap? If so, I'll revise my work plan.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 15, 2018, at 3:27 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
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On Nov 7, 2018, at 12:06 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:  
Avi,



(b)(4); (b)(5)

My name is Karla...

Office of the Chief of Police and Anti-Straight Talk

The "National Security Agency" (NSA) is a federal agency...

NSA "National Security Agency" is a federal agency...

Washington, DC 20505

202-550-3816 x11

<image001.png>

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<RAI Definitions and Weights 08.24.18.xlsx>

<RAI Definitions and Weights 08.24.18.xlsx>

**From:** [Avinash Bhati](#)  
**To:** [Michael Kainu](#)  
**Subject:** Re: RAI Definitions and Weights  
**Date:** Wednesday, November 28, 2018 12:23:02 PM

Sounds good. I'll review to make sure this is accurate and then add the revised weights to this template.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 28, 2018, at 12:17 PM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>  
**Sent:** Wednesday, November 28, 2018 10:08 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RAI Definitions and Weights

(b)(4); (b)(5)

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 28, 2018, at 8:50 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

(b)(4); (b)(5)

**From:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>

**Sent:** Thursday, November 15, 2018 8:29 PM

**To:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>

**Subject:** Re: RAI Definitions and Weights

No rush at all. Won't be needed for a least a few weeks.

On Nov 15, 2018, at 5:18 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Yes - I can. But it might take me a couple of days. Do you need it asap? If so, I'll revise my work plan.

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On Nov 15, 2018, at 3:27 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

(b)(4); (b)(5)

**From:** Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)>

**Sent:** Wednesday, November 7, 2018 12:20 PM

**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>

**Cc:** Kenneth Chen <[Kenneth.Chen@psa.gov](mailto:Kenneth.Chen@psa.gov)>

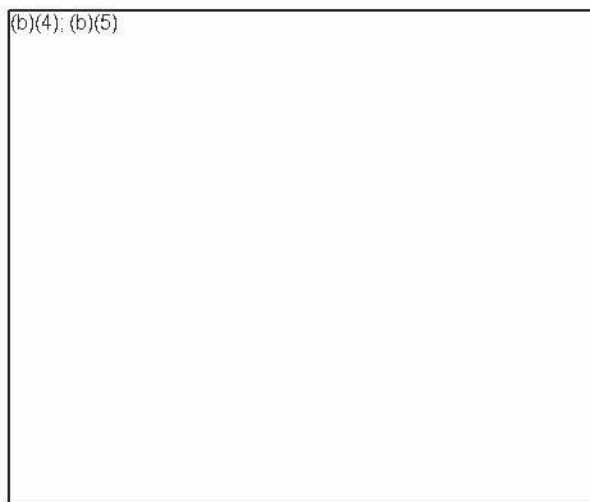
**Subject:** Re: RAI Definitions and Weights

Hi Mike/Ken:

Yes - the last file I had sent to Ken has the latest set of weights.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Nov 7, 2018, at 12:06 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:



-----  
The following information has been redacted from this message.  
The information was redacted because it was determined to be  
exempt from disclosure under applicable law.  
If you are not the intended recipient, you are hereby notified  
that any use, dissemination, distribution, or copying of this  
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<image001.png>

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<RAI Definitions and Weights  
08.24.18.xlsx>

<RAI Definitions and Weights 08.24.18.xlsx>

<Risk Factor Description & Weighting for RAI Change Package 11.28.18.xlsx>

**From:** Michael Kainu  
**To:** Hala Maktabi; Kenneth Chen; Demond Tigs; Janeth Munoz; "Avinash Bhati"  
**Cc:** Michael Williams; Takeysha Robinson  
**Subject:** RE: RAI for USDC Defendants  
**Date:** Friday, November 16, 2018 12:16:29 PM  
**Attachments:** 11.16.18 Meeting.docx

(b)(4); (b)(5)

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Wednesday, November 7, 2018 12:40 PM  
**To:** Michael Kainu; Hala Maktabi; Kenneth Chen; demond.tigs@psa.gov; Janeth Munoz; Avinash Bhati  
**Cc:** Michael Williams (Michael.Williams@psa.gov); Takeysha Robinson  
**Subject:** RAI for USDC Defendants  
**When:** Friday, November 16, 2018 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** Go To Meeting/ Conference Call

(b)(4); (b)(5)

<https://www.gotomeet.me/MichaelKainu>

Number 1-888-585-9008  
Conference Room 996-030-147

**From:** [Michael Kainu](#)  
**To:** ["Avinash Bhati"](#)  
**Subject:** RE: RAI Initial Findings/ Project Overview  
**Date:** Monday, December 18, 2017 9:44:52 AM

Thanks. I will look at the calendars on our end and set something up with the group from last week in addition to Hala.

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Monday, December 18, 2017 9:44 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RAI Initial Findings/ Project Overview

Morning Mike:

Sure thing. I am available anytime Jan 9 or Jan 11. I have blocked off both days on my calendar. Let me know what date/time works best for you all.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Dec 18, 2017, at 9:23 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Good morning Avi,

In updating Hala Maktabi, the new OPPA director, on the status of this project I had explained to her you had a couple deliverables for us coming in a couple weeks and we would be meeting with PSA Leadership in late January. I had planned for us (the contract team) to meet with you that same day but Hala has asked if you would be willing to come a couple weeks prior for an overview of the project and a preview of what you will present to PSA Leadership. Any chance we could do that the week of Jan 1<sup>st</sup> or 8<sup>th</sup> and then have you back in late January for the formal presentation? I was looking at Jan 4, 9 or 11 if any of those work for you.

Thanks,  
Mike

Michael R. Kainu  
Program Analyst, Office of Planning, Policy and Analysis  
The Pretrial Services Agency for the District of Columbia  
633 Indiana Avenue, 11<sup>th</sup> Floor



Washington, DC 20004

202-550-3816 (Cell)

<image001.png>

**This message (including any attachments) is intended only for the use of the individual or entity to which it is addressed and may contain information that is non-public, proprietary, privileged, confidential, or otherwise exempt from disclosure under applicable law. If you are not the intended recipient, you are hereby notified that any use, dissemination, distribution, or copying of this communication is strictly prohibited. If you have received this communication in error, please call 202-550-3816 and (i) destroy this message if a facsimile or (ii) delete this message immediately if this is an electronic communication.**

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: RAI Initial Findings/ Project Overview  
**Date:** Tuesday, January 9, 2018 9:54:00 AM

Great, thanks Avi.

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Tuesday, January 09, 2018 9:54 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RAI Initial Findings/ Project Overview

Thanks Mike: I will wait at the reception area if you guys are late. Looking forward to it.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jan 9, 2018, at 9:18 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Just wanted to give you the heads up that we will be coming from the courthouse before our meeting with you. I will let the receptionist know to expect you but just wanted to give you the heads up in case I am not back prior to your arrival. We will be meeting on the 11<sup>th</sup> floor at 633 Indiana in the conference room as you enter the glass doors on the right side off the elevator. See you this afternoon.

Mike

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Monday, December 18, 2017 10:08 AM  
**To:** Michael Kainu; Hala Maktabi; Kenneth Chen; [demand.tigs@psa.gov](mailto:demand.tigs@psa.gov); Avinash Bhati  
**Subject:** RAI Initial Findings/ Project Overview  
**When:** Tuesday, January 09, 2018 2:45 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 633 Indiana Ave- 11th Floor, Boyer Conference Room

Updated meeting time. After confirming this new time was good with Avi, I pushed back the start time since another meeting has since been schedule which will not end until 2:30.

With Hala now on board as the OPPA Director and Avi preparing to share his initial findings with PSA Leadership in late January, I would like us to meet so Avi can give an overview of the project to Hala and also give us a preview of what he will be sharing with PSA Leadership in late January.

**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: RAI Initial Findings/ Project Overview  
**Date:** Tuesday, January 9, 2018 9:18:00 AM

Just wanted to give you the heads up that we will be coming from the courthouse before our meeting with you. I will let the receptionist know to expect you but just wanted to give you the heads up in case I am not back prior to your arrival. We will be meeting on the 11<sup>th</sup> floor at 633 Indiana in the conference room as you enter the glass doors on the right side off the elevator. See you this afternoon.

Mike

-----Original Appointment-----

**From:** Michael Kainu

**Sent:** Monday, December 18, 2017 10:08 AM

**To:** Michael Kainu; Hala Maktabi; Kenneth Chen; [demon.d.tigs@psa.gov](mailto:demon.d.tigs@psa.gov); Avinash Bhati

**Subject:** RAI Initial Findings/ Project Overview

**When:** Tuesday, January 09, 2018 2:45 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

**Where:** 633 Indiana Ave- 11th Floor, Boyer Conference Room

Updated meeting time. After confirming this new time was good with Avi, I pushed back the start time since another meeting has since been schedule which will not end until 2:30.

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**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** RE: RAI Initial Findings/ Project Overview  
**Date:** Thursday, January 4, 2018 11:20:00 AM

Thanks Avi. I was planning to discuss that at the meeting next Tuesday if that works? Just wasn't sure what input my new director (Hala Maktabi) may have.

**From:** Avinash Bhati [mailto:[abhati@maxarth.com](mailto:abhati@maxarth.com)]  
**Sent:** Thursday, January 04, 2018 10:54 AM  
**To:** Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)>  
**Subject:** Re: RAI Initial Findings/ Project Overview

Thanks Mike. Can we also confirm the timing for the presentation to PSA execs later in the month. I have Jan 31 penciled in but would like to a more concrete date/time. Thanks.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jan 4, 2018, at 7:38 AM, Michael Kainu <[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Updated meeting time. After confirming this new time was good with Avi, I pushed back the start time since another meeting has since been schedule which will not end until 2:30.

With Hala now on board as the OPPA Director and Avi preparing to share his initial findings with PSA Leadership in late January, I would like us to meet so Avi can give an overview of the project to Hala and also give us a preview of what he will be sharing with PSA Leadership in late January.

<Mail Attachment.ics>



**From:** [Michael Kainu](#)  
**To:** [Avinash Bhati](#)  
**Subject:** Re: RAI Initial Findings/ Project Overview  
**Date:** Wednesday, January 3, 2018 4:59:33 PM

Thanks. I just logged off and will send an updated meeting request in the morning.

On Jan 3, 2018, at 4:58 PM, Avinash Bhati <[abhati@maxarth.com](mailto:abhati@maxarth.com)> wrote:

Yes - sure - that works too.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jan 3, 2018, at 2:31 PM, Michael Kainu  
<[Michael.Kainu@psa.gov](mailto:Michael.Kainu@psa.gov)> wrote:

Any chance we could meet with you at 2:45 instead of 2:00 next Tuesday? We had another meeting squeezed in that may not end until 2:30.

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Monday, December 18, 2017 10:08 AM  
**To:** Michael Kainu; Hala Maktabi; Kenneth Chen; [demand.tigs@psa.gov](mailto:demand.tigs@psa.gov); Avinash Bhati  
**Subject:** RAI Initial Findings/ Project Overview  
**When:** Tuesday, January 9, 2018 2:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).  
**Where:** 633 Indiana Ave- 11th Floor, Boyer Conference Room

With Hala now on board as the OPPA Director and Avi preparing to share his initial findings with PSA Leadership in late January, I would like us to meet so Avi can give an overview of the project to Hala and also give us a preview of what he will be sharing with PSA Leadership in late January.

**From:** Michael Kainu  
**To:** "Avinash Bhati"  
**Subject:** RE: RAI Initial Findings/ Project Overview  
**Date:** Wednesday, January 3, 2018 2:31:59 PM

Any chance we could meet with you at 2:45 instead of 2:00 next Tuesday? We had another meeting squeezed in that may not end until 2:30.

-----Original Appointment-----

**From:** Michael Kainu  
**Sent:** Monday, December 18, 2017 10:08 AM  
**To:** Michael Kainu; Hala Maktabi; Kenneth Chen; [demand.tigs@psa.gov](mailto:demand.tigs@psa.gov); Avinash Bhati  
**Subject:** RAI Initial Findings/ Project Overview  
**When:** Tuesday, January 9, 2018 2:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).  
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**From:** [Avinash Bhati](#)  
**To:** [Sharon Banks](#)  
**Cc:** [Michael Kainu](#); [Heather Brotsos](#); [Tim Satterfield](#); [Esteban Sainz](#)  
**Subject:** Re: RAI Scripts and Summary Description  
**Date:** Thursday, January 31, 2019 2:06:26 PM  
**Importance:** High

Hi Sharon/Mike: I have all the needed information and can share with the team on Thu.

Avi Bhati, PhD  
[abhati@maxarth.com](mailto:abhati@maxarth.com)  
(301) 873-1898  
Maxarth LLC  
12215 Fellowship Lane,  
North Potomac, MD 20878  
[www.maxarth.com](http://www.maxarth.com)

On Jan 31, 2019, at 2:00 PM, Sharon Banks <[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)> wrote:

Hi Mike/Avi —As per our conversation, please read the email below. Avi—the analyst team need for you to provide datasets received from PSA, and cross reference your datasets with PSA datasets from the list in the email below.

On Thursday, February 7, 2019, Avi will be on-site to download the additional data and answer any questions.

~Sharon

*Sharon A. Banks, MSW  
Program Analyst  
Office of Planning, Policy and Analysis (OPPA)  
The Pretrial Services Agency for the District of Columbia  
633 Indiana Ave., NW  
Suite 1140  
Washington, DC 20004  
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(202) 510-7132 cell  
[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)*

<image001.png>

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**From:** Heather Brotsos <[Heather.Brotsos@psa.gov](mailto:Heather.Brotsos@psa.gov)>

**Sent:** Thursday, January 31, 2019 11:04 AM

**To:** Sharon Banks <[Sharon.Banks@psa.gov](mailto:Sharon.Banks@psa.gov)>; Tim Satterfield  
<[Tim.Satterfield@psa.gov](mailto:Tim.Satterfield@psa.gov)>; Esteban Sainz <[Esteban.Sainz@psa.gov](mailto:Esteban.Sainz@psa.gov)>

**Subject:** RE: RAI Scripts and Summary Description

Hi Sharon,

Thanks for sending this over. We've been taking a look through Avi's code files. In order to make sure we are reviewing the input dataset that he uses for his analysis, we'd like to get a copy of the datasets he references in his code files.

Below are the main ones that we see referenced in the code. There are many others that are created throughout the project files that you may also want to eventually obtain a copy of, but these appear to be the primary datasets to prioritize for our review.

As a note, he converted the .txt file he received from PSA to .dta files for use in Stata. We would ideally want both versions (what PSA sent and what he used in Stata). The file names on the P drive do not always match the names we see in the Stata files, so it would be best to confirm which files he received and used from PSA.

Let us know if you'd like to chat through any of this.

Heather

(b)(4); (b)(5)

